



Silicon Valley aids Pentagon in AI arms race

BIG READ, PAGE 15

The real scandal of central bank digital cash

ANDY HALDANE, PAGE 17

World Cup Australia reach knockout stage

Steph Catley, right, celebrates after scoring Australia's final goal in a 4-0 win over Canada in Melbourne yesterday that clinched a place for the co-host nation in the last 16 of the Fifa Women's World Cup.

Olympic champions Canada required just a draw to advance but instead exited at the group stage for the first time since 2011. Needing a win to keep home hopes alive, Australia took a half-time lead through two goals from Hayley Raso. Mary Fowler also struck after the break.

"A home World Cup – if we had gone out, let's not underestimate, it would have been a disaster," former Australia player John Aloisi told Channel 7. Co-hosts New Zealand have already been eliminated.

Nigeria also advanced after a 0-0 draw against Ireland, while Japan beat Spain 4-0, with both teams going through to the knockout stage.



Robert Cianflone/Getty Images

Briefing

► X Corp threatens to sue activists over Twitter claims

The Elon Musk-owned group has threatened to sue the Center for Countering Digital Hate after it suggested there had been a rise in hate speech on Twitter. — PAGE 6

► Eurozone back to growth

Eurozone inflation fell in July but hopes that the ECB might soon begin cutting rates were hit by price pressures in services, the EU's statistical office said. — PAGE 2

► Birkenstock IPO lined up

L Catterton, the buyout firm that owns German Birkenstock, is considering an IPO of the sandal-maker that might happen as early as September. — PAGE 6

► China curbs drone sales

Beijing has put export curbs on a wide range of drones and drone components that could affect the Ukraine war and security applications globally. — PAGE 4

► Auditors battle US rules

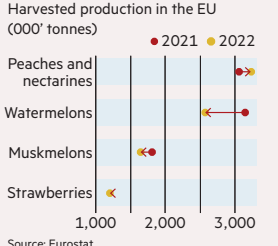
The largest accounting firms are fighting to block US rules that would force them to take more responsibility against fraud at the companies they audit. — PAGE 7

► SEC made bitcoin request

Prior to suing Coinbase, the SEC asked the exchange to trade only in bitcoin, a sign of the agency's intent to assert authority over more of the market. — PAGE 9

Datawatch

Fruit fall



Source: Eurostat
The EU's production of summer fruits fell 6.3 per cent to 8.6m tonnes last year. This drop was largely driven by a decline in the harvesting of watermelons and muskmelons, or cantaloupes, which fell 18.4 per cent and 9.5 per cent respectively.

Xi sacks commanders of rocket force in biggest military purge for a decade

► Anti-corruption sights turned on PLA ► Two top generals replaced ► Party demands total loyalty

KATHRIN HILLE — TAIPEI

China's leader Xi Jinping has replaced the two generals who had been commanding the country's missile forces, in effect confirming the largest purge at the top levels of the military in a decade.

General Li Yuchao, commander of the People's Liberation Army Rocket Force, and his deputy General Liu Guangbin disappeared from public view several months ago amid what foreign experts and intelligence officials said was a drive to crack down on corruption and enforce Communist party discipline.

State media said yesterday that Wang Houbin, deputy commander of the PLA Navy since 2020, was now head of the Rocket Force, the arm of the PLA responsible for land-based nuclear bal-

listic missiles. Xu Xisheng, an air force officer and party central committee member, was named as the Rocket Force's new political commissar.

Beijing has made no announcement on the whereabouts of Li and Liu but foreign officials briefed on intelligence regarding the matter believe the two generals are being investigated for allegedly leaking military secrets.

Their disappearance and now replacement come amid a string of announce-

The force controls China's conventional ballistic missiles and its land-based nuclear deterrent

ments on new anti-corruption measures in the armed forces and a renewed push to ensure the PLA's absolute loyalty to the party and to Xi himself.

The shake-up marks the biggest irregular change among military leaders since Xi had Xu Caihou and Guo Boxiong, former deputy chairs of the Central Military Commission, removed more than a decade ago and prosecuted on corruption charges in 2014. That case was part of a broad purge reasserting the party's absolute control over the armed forces, which Xi found was slipping when he came to power in 2012.

The Rocket Force is a vital arm of the PLA because of its responsibility for both the land-based nuclear deterrent, which Beijing is rapidly expanding, and conventional ballistic missiles, which

play a key role in deterring any US intervention in China's neighbourhood.

The announcement of the new Rocket Force leadership was made only indirectly yesterday when state media reported that Wang and Xu had been promoted to the rank of full generals, mentioning their positions only in passing.

The PLA, long viewed as opaque by observers as it does not disclose information on affairs such as strategy and spending in the same way as western militaries, has tightened control on information in the past few years.

"So changes can now be made and an individual be moved or removed, but we won't see it for a while," said Rod Lee, research director at the China Aerospace Studies Institute at the US Air Force's university.

Chinese officials often disappear from view because of corruption probes or other reasons. Former foreign minister Qin Gang was absent from public view for a month before he was replaced by his predecessor, Wang Yi, last week.

Analysts said Xi's decision to appoint two generals from other parts of the PLA as new Rocket Force leaders indicated a desire to disrupt any networks of loyalty or corruption that had formed under the service's previous leaders.

Wang, the new commander, had rapidly risen in the PLA Navy, from deputy chief of staff in the fleet at the eastern theatre command to deputy navy commander and navy political commissar in the course of little more than a decade.

Crackdown claims first scalps page 4
Michael Miklaucic page 17

Beer drinkers and investors splutter as Heineken raises prices to offset costs

MADELEINE SPEED

Heineken has cut its annual profit forecast after beer drinkers balked at higher prices.

The world's second-largest brewer said its sales volumes fell 5.4 per cent in the first half – worsening to 7.6 per cent in the second quarter – hit by "the cumulative effect of pricing actions".

Revenues rose 6.3 per cent to €17.4bn in the first half but operating profit fell 22 per cent to €1.6bn as Heineken absorbed higher input and energy costs, spent more on marketing and recorded an impairment on its Russia business.

Heineken said it now expected operating profit growth for the full year to be stable in mid-single digits, down from a previous prediction of mid to high-single digits.

Shares in the Dutch group fell 6.5 per

cent yesterday, erasing most of their advance this year.

James Edwardes Jones, an analyst at RBC Capital Markets, said he was "bemused by Heineken's unapologetic determination to push up prices into a worsening consumer environment".

"This seems like a massive test of the pricing power of Heineken's brands – a test that has been less than wholly successful if 1H's volume decline of 5.4 per cent is anything to go by," he said.

With competitors AB InBev and Diageo also reporting half-year earnings this week, analysts are paying close attention to volumes for signs of consumer pushback against price rises.

Like its rivals, Heineken has lifted prices to offset its own rising costs. Chief executive Dolf van den Brink said he expected price rises to ease in the second half of the year. Volumes fell in all

regions but it said it had held market share and its premium brands – including Heineken and Moretti – grew.

Van den Brink told the Financial Times that the group had written down its Russia assets to zero: "We just want to be out." Heineken said it had taken an impairment loss of €201m so far from its partial exit from Russia.

In April, Heineken announced that it had identified a buyer and submitted an application for approval to the authorities. However, its status in Russia has been complicated by the news this month that its rival Carlsberg, as well as French consumer-goods group Danone, have had their Russian subsidiaries seized by the Kremlin.

Van den Brink added that pending a transaction the company could not make further comment in case it had an impact on their chances of approval.

World Markets									
STOCK MARKETS			CURRENCIES			GOVERNMENT BONDS			
	Jul 31	Prev %chg	Pair	Jul 31	Prev	Yield (%)	Jul 31	Prev	Chg
S&P 500	4581.75	4582.23 -0.01	\$/€	1.103	1.104	US 2 yr	4.86	4.89	-0.03
Nasdaq Composite	14325.76	14316.66 0.06	\$/£	1.287	1.286	US 10 yr	3.94	3.97	-0.02
Dow Jones Ind	35453.84	35459.29 -0.02	€/£	0.857	0.858	US 30 yr	4.00	4.03	-0.02
FTSEurofirst 300	1863.49	1861.26 0.12	¥/\$	142.080	140.310	UK 2 yr	4.98	4.97	0.01
Euro Stoxx 50	4475.67	4466.50 0.21	W/€	182.808	180.496	UK 10 yr	4.39	4.39	-0.01
FTSE 100	7699.41	7694.27 0.07	SFr/€	0.956	0.957	UK 30 yr	4.42	4.44	-0.02
FTSE All-Share	4198.02	4195.17 0.07				JPN 2 yr	0.00	-0.02	0.02
CAC 40	7497.78	7476.47 0.29				JPN 10 yr	0.60	0.55	0.05
Xetra Dax	16446.83	16469.75 -0.14				JPN 30 yr	1.50	1.38	0.12
Nikkei	33172.22	32759.23 1.26				GER 2 yr	3.03	3.04	-0.01
Hang Seng	20078.94	19916.56 0.82				GER 10 yr	2.49	2.49	0.00
MSCI World \$	3057.84	3034.41 0.77				GER 30 yr	2.57	2.56	0.00
MSCI EM \$	1043.20	1035.15 0.78							
MSCI ACWI \$	705.51	700.10 0.77							
FT Wilshire 2500	5942.12	5880.13 1.05							
FT Wilshire 5000	46323.80	45835.50 1.07							

Prices are latest for edition
Data provided by Morningstar

Luxury loses its lustre as post-pandemic spree ends

End of revenge buying ► PAGE 7

Austria	€4.50	Morocco	Dhs50
Bahrain	Din1.8	Netherlands	€4.30
Belgium	€4.50	Norway	Nkr4.5
Croatia	Kn33.91/€4.50	Oman	Ri1.60
Cyprus	€4.20	Pakistan	Rupee350
Czech Rep	Kc125	Poland	Zl25
Denmark	Dkr146	Portugal	€4.20
Egypt	€80	Russia	€500
France	€4.50	Serbia	NewD530
Germany	€4.50	Slovenia	€4.20
Greece	€4.20	Spain	€4.20
Hungary	Ft1450	Switzerland	Sfr6.70
India	Rup220	Tunisia	Din750
Italy	€4.20	Turkey	Ll110
Luxembourg	€4.50	UAE	Dh24
Malta	€4.20		

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INTERNATIONAL

South America faces El Niño economic storm

Weather phenomenon intensified by climate change could spark inflationary surge caused by food and energy shortages

JOE DANIELS — BOGOTÁ
 CIARA NUGENT — BUENOS AIRES
 BRYAN HARRIS — SÃO PAULO
 CHRIS CAMPBELL — LONDON

South America is bracing itself for the impact of El Niño, with flooding and droughts intensified by climate change forecast to deliver a \$300bn hit to growth for the region's economies.

As the planet sweltered from the "hottest week on record" in early July, experts declared the return of El Niño, the weather event that warms the eastern equatorial Pacific Ocean's surface and causes global changes in temperature and rainfall.

The World Meteorological Organization advised governments in affected areas, including south-east Asia, Africa, Australia and southern US states as well as South America, to act now "to save lives and livelihoods".

South America, which is dependent on agricultural exports and already vulnerable to rising temperatures, is particularly exposed to the extreme weather that El Niño cycles can bring.

The phenomenon affects the region unevenly, bringing heavy rains to the Pacific coasts of Peru and Ecuador and droughts to parts of Colombia and Chile, while increasing the likelihood of wildfires in the Amazon rainforest.

Corficolombiana, a Bogotá-based financial services company, has forecast that growth will contract 1.7 per cent and 1.6 per cent in Peru and Ecuador respectively and 0.6 per cent in Colombia, with economists warning that food and energy shortages could cause another bout of inflation, spurring fresh interest rate rises.

"If inflation re-accelerates because of El Niño, it may interfere with central banks' capacity to shift their monetary stance from restrictive to neutral [which supports stable growth]," said Alberto Ramos, chief Latin America economist at Goldman Sachs.

El Niño warms the usually cool and nutrient-rich Humboldt current off the coasts of Peru and Ecuador and leads fish to migrate away from what are normally some of the world's most productive fisheries. Output in Peru's fishing



Flooding: locals assess damage after heavy rain in Esmeraldas, Ecuador, in June
 Santiago Arcos/Reuters

industry is projected to shrink 19.3 per cent this year, according to Lima-based consultancy Thorne & Associates, after the production ministry cancelled the year's first anchovy fishing season. The small fish is used for fishmeal, of

which Peru produces 20 per cent of global supply. Total fish production in Peru fell 70 per cent in May from the same month last year.

Lima has announced emergency measures totalling \$1.1bn to tackle the effects of El Niño, including funds for drainage systems, river defences and roads that might be damaged by torrential rain. Health authorities say floods will exacerbate an outbreak of the mosquito-borne dengue disease — already the country's worst in decades.

The measures are on top of a \$2.1bn package to boost economic recovery after parts of Peru were shut down by unrest after the removal of leftwing president Pedro Castillo this year.

But the country had previously squandered funds allocated to mitigate El Niño's effects, said Alfredo Thorne, a former finance minister who runs Thorne & Associates, referring to stimulus packages of \$8bn in response to the 2014-16 El Niño cycle. "Instead of using

that money for the prevention of the effects of future El Niño events, the money went to building schools and other public spending," he said.

Ecuador, which lost 300 lives and \$3bn in economic output to El Niño in 1997-98, also faces agricultural disruption. Banana growers report that 50,000 hectares are at risk, while sugar harvests have been delayed. The government has allocated \$266mn to mitigate losses and damage.

In Colombia, droughts are expected to expose vulnerabilities in the energy grid, about 70 per cent of which is served by hydroelectric power. Economists predict that reservoirs could fall from 65 per cent of capacity to 44 per cent during El Niño, forcing officials to consider increasing generation from fossil fuels. Bogotá-based think-tank Fedesarrollo predicts a rise in energy bills in Colombia of 50-100 per cent, depending on the severity of El Niño.

In drought-hit Chile, scientists linked

recent strong rains, the heaviest in 30 years, to a combination of El Niño and climate change. Authorities declared an agricultural emergency in two central regions, freeing up funds to help farmers feed animals and provide support for insurance claims. The National Agricultural Society called for significant improvements in water infrastructure and reservoir capacity so they could benefit from heavier rainfall.

In Brazil, El Niño is expected to bring more rain to the south but less further north, making the Amazon rainforest more susceptible to wildfires.

Scientists fear that the impact of El Niño will be amplified by changing climate patterns. "We have regions where during the dry season it is already 2.5C hotter and regions where there is 30 per cent less precipitation. El Niño happens on top of that," said Erika Berenguer, a Brazilian researcher at the UK's Oxford and Lancaster universities. "This increases the likelihood of having forest fires, where everything can go wrong."

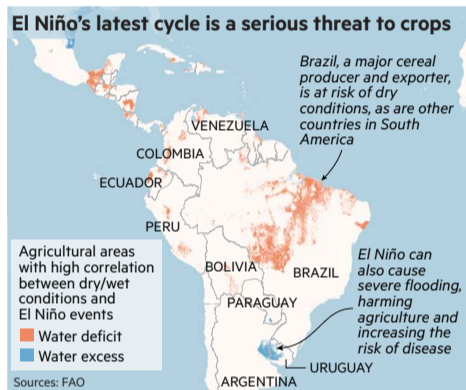
In Argentina, increased rainfall might benefit the agricultural powerhouse. The 2022-23 soyabean harvest was less than half the preceding year and the government said drought wiped out more than \$18bn in export earnings, increasing a severe shortage of dollars in a country hit by triple-digit inflation.

But, the UN's Food and Agriculture Organization has said that parts of Argentina might suffer excessive rains, with the impact on crops hard to predict.

In every region, "the costs of climate variability and climate change" will probably exceed countries' estimates, said Justin Mankin and Christopher Callahan of Dartmouth College in the US.

The academics estimate that this year's El Niño could cost the global economy \$3.5tn in lost growth by 2029, with South America bearing about \$300bn of that. Mankin said "strongly teleconnected countries" — those linked to the same weather phenomenon despite their disparate locations — "that are least culpable for global warming are disproportionately going to bear the costs of it, as well as the costs of natural climate variations like El Niño".

'We have regions where in the dry season it is already 2.5C hotter and regions where there is 30% less precipitation'



EUROPE. THE CLEAN TECH POWERHOUSE.

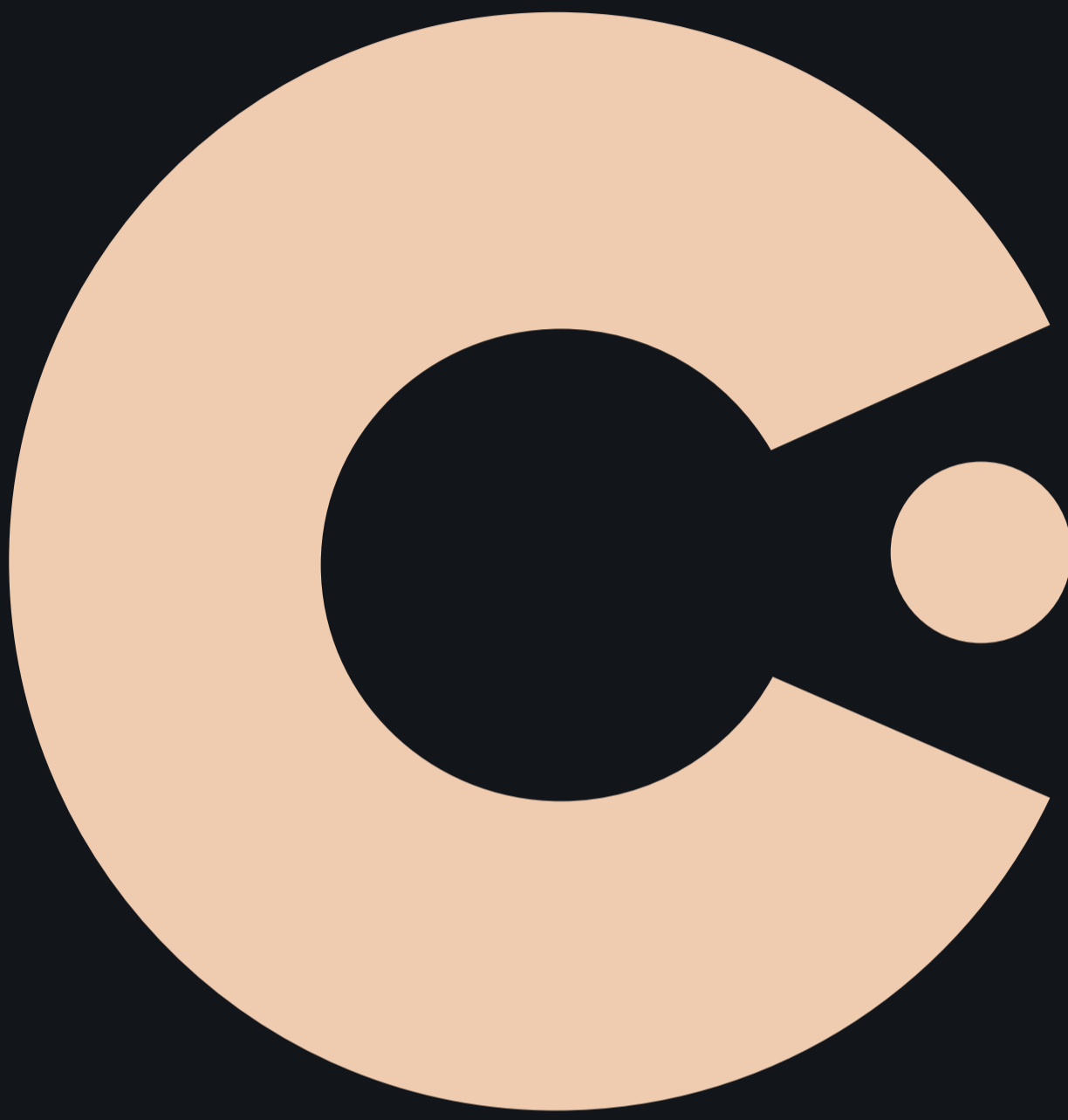
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Online

**Trading-
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Splitting from the atom A reactor project in Georgia risks being the US's last hurrah after delays and cost overruns **COMPANIES**

Companies & Markets

Musk's X Corp threatens to sue anti-hate speech group

- Twitter rejects disinformation claims
- Letter follows sharp fall in ad revenue

CRISTINA CRIDDLE — LONDON

Elon Musk's X Corp has threatened to sue the Center for Countering Digital Hate, which has suggested there has been a rise in hate speech and disinformation on Twitter since the entrepreneur took over the platform.

The CCDH made "inflammatory, outrageous and misleading assertions about Twitter and its operations", according to a legal letter recently sent by the parent company of the social media network. "Twitter will employ any and all legal tools at its disposal to prevent false or misleading claims from harming its users, platform, or business," concludes the letter, which was released by the CCDH yesterday.

'Musk is targeting CCDH because we reveal the truth about the spread of hate and disinformation'

Twitter has come under growing pressure since Musk closed his \$44bn acquisition of the company in October. He has slashed the workforce and cut costs, while radical policy changes have frustrated users and marketers, with advertising revenues falling sharply.

Under Musk's ownership, the company has also threatened to sue Facebook owner Meta, alleging it stole the company's trade secrets when creating its rival messaging app Threads.

Its legal letter to the CCDH refers to research published by the non-profit organisation in June, which reported a proliferation of violating content on Twitter, which was rebranded as X late last month.

One piece of research from the CCDH suggests that 99 per cent of 100 accounts, which subscribe to Twitter

Blue, a paid service on the network, had posted content that amounted to hate speech.

The methodology included reporting 100 tweets from Twitter Blue accounts and checking to see if they had been removed or actioned four days later. Tweets flagged include alleged racist, homophobic and conspiracy-related comments. More tweets have subsequently been removed, but CCDH said "the majority" remained.

"Advertisers are fleeing his platform for one clear reason: Elon Musk has supported the proliferation of hate and racism on it, and he doesn't care to stop it," said Imran Ahmed, chief executive of the CCDH, in a statement. "Musk is targeting CCDH because we reveal the truth about the spread of hate and disinformation on Twitter under his ownership, and it's impacting his bottom line."

But X Corp's legal letter alleges the CCDH has "made a series of troubling and baseless claims that appear calculated to harm Twitter generally, and its digital advertising business specifically". The letter said: "CCDH's claims in this article are false, misleading, or both, and they are not supported by anything that could credibly be called research."

It also alleges that the CCDH was funded by the company's competitors or foreign governments "in support of an ulterior agenda", without providing further details. CCDH said it did not accept funding from tech companies, governments or their affiliates.

Twitter recently commissioned a report by software company Sprinklr, which suggested that more than 99 per cent of content was "healthy" and did not violate rules or laws.

The social media company did not respond to a request for comment but Musk tweeted yesterday that CCDH "should save their words for the jury".

Not game over UK competition watchdog reopens Microsoft-Activision deal to scrutiny



Line of fire: access to Activision's blockbuster 'Call of Duty' is a key competition concern — Daniel Krason/Alamy

CRISTINA CRIDDLE — LONDON

The UK competition watchdog has reopened its consultation on Microsoft's proposed \$75bn acquisition of Activision Blizzard, in a move that could lead to a reversal of its decision to stop the blockbuster deal.

New documents submitted by Microsoft to the Competition and Markets Authority on July 25 and published yesterday argue that the deal warrants fresh consideration.

The US tech giant has asked the CMA to consider its recent agreements with the European Commission about the takeover, a new 10-year licensing arrangement with rival Sony for Activision's hit *Call of Duty* game, as well as additional evidence that led a US judge to overturn the Federal Trade Commission's effort to block the deal.

The CMA is now inviting responses from individuals and companies on

Microsoft's submission. The deadline for comments is Friday.

"Submissions of this nature are possible but are very rare," the regulator said. "We will consider Microsoft's submissions carefully, along with other responses from interested parties." Microsoft declined to comment.

If the CMA reverses its position on the merger, it would be the first time since Brexit this has happened. That would allow one of the biggest tech acquisitions to close and reshape the global gaming market.

The CMA ruled in April the deal was anti-competitive over concerns it would prevent competition in cloud gaming, a nascent part of the industry. After the ruling, both companies criticised the UK for hampering tech innovation, with Activision accusing Britain of being "closed for business".

In its latest submission, Microsoft argued that licensing deals with cloud gaming services, including Nvidia,

Boosteroid, Ubitus and Cloudware, should be taken into consideration.

The first three of these agreements were previously offered as potential remedies to the CMA's concerns but the UK regulator argued there was no guarantee Microsoft would not break, terminate or renegotiate the deals.

However, the EU's competition regulator approved the Activision deal in May, with the cloud gaming agreements accepted as remedies, as well as a binding 10-year obligation that the company would honour the licences and not amend the terms without the consent of the European Commission.

Microsoft argued to the CMA that the additional measures had materially changed the circumstances behind the deal. In July, a US federal judge rejected the FTC's attempts to halt the deal. The deadline for the CMA's final ruling is August 29.

Additional reporting by Javier Espinoza in Brussels and Kate Beioley in London

Birkenstock owners line up IPO at \$8bn valuation

WILL LOUCH — LONDON
NICHOLAS MEGAW — NEW YORK

The private equity owners of German sandal maker Birkenstock are considering an initial public offering of the company that could take place as soon as September, according to people familiar with the matter.

If L Catterton decides to go ahead with the listing, Birkenstock could be valued at more than \$8bn, the people added.

An exit at that valuation would mark a bumper return for the private equity firm backed by French luxury fashion house LVMH, which has invested in consumer brands including Scandinavian fashion company Ganni and fitness company ClassPass.

It would also see L Catterton complete the second listing of one of its portfolio companies in a matter of months at a time when many private equity firms are struggling to cash out.

Last month, L Catterton-backed online beauty products retailer Oddity Tech raised more than \$400mn when it listed on Nasdaq. One of the people said that Birkenstock's IPO may take place later than September.

Goldman Sachs and JPMorgan are advising on the potential listing.

Birkenstock traces its roots back to 1774. It took private equity money for the first time when L Catterton bought a majority stake in the company in 2021 in a deal valuing Birkenstock at €4bn. Two members of the Birkenstock family retain a minority share.

At the time, the company said the money would be used to pursue growth in markets such as China and India, as well as expand its e-commerce business.

Birkenstock employs about 3,000 people and makes most of its footwear in its own factories in Germany. The company's products, which include sandals and other footwear, are sold in some 90 countries across the world.

Bloomberg News earlier reported on Birkenstock's IPO plans.

L Catterton was formed in 2016 when LVMH and Bernard Arnault's family holding company merged with US private equity firm Catterton. Since then, the firm has grown substantially and now manages about \$50bn in assets.

L Catterton was also considering a listing, the Financial Times reported last year, following in the footsteps of some of its peers, including London-based Bridgepoint, Stockholm-based EQT and New York-based Blue Owl.

Worldcoin's success hinges on building an unpleasant future

INSIDE BUSINESS

FINANCE

Tabby Kinder



Last week, I joined a group of 2mn people and counting who have given up their irises to Sam Altman's dystopian cryptocurrency project, Worldcoin. OpenAI chief executive Altman, who has already had a busy year with ChatGPT, started the global rollout of his latest venture last week, scanning eyeballs in 35 cities across 20 countries.

At its core, Worldcoin is a private company embarking on mass biometric data gathering. It is based in San Francisco and Berlin, and backed by venture capitalists including Andreessen Horowitz. In some countries, in exchange for a scan of your eyeball, Worldcoin will issue you some of its cryptocurrency tokens (currently participants receive 25 but that number has fluctuated), which can be traded on crypto markets and, at the time of writing, were worth \$2.18 each.

Altman claims that Worldcoin is a tool for a near-future in which OpenAI's artificial intelligence surpasses human intelligence, rendering most jobs redundant and meaning global society has to be restructured around a universal basic income model.

Its iris-scanning technology — carried out using "the Orb", a bowling-ball-sized chrome device — can deduce that you are a human and not a robot, issuing you a kind of digital passport called a "World

ID" through which you can, in theory, receive your share of the economic growth produced by a society in which robots do all the hard work.

Many of the finer details, such as how Worldcoin would work with governments and how the company makes money, remain unclear.

Altman, and Worldcoin's 29-year-old co-founder and chief executive Alex Blania, freely assert that their lofty goal is to have 8bn users. Their company aims to solve a problem that doesn't yet exist and the likelihood of which will seem absurd to most. And that's just the start of Worldcoin's potential problems. I arrived for my eye scan at a shared working space in Shoreditch, London, aware of several core issues with the company's plans.

First, its mission is extremely contradictory. Digital currencies were created as a rejection of centralised finance and to stop governments and corporations from having total control of personal data — an aim that seems ideologically opposite to Worldcoin's goal of uniting citizens and their governments through its crypto token. In the same vein, eye scanning will be complete anathema to most crypto libertarians.

Second, Worldcoin is not available in the US, where uncertainty persists over the treatment of crypto assets as securities and regulation is expected to be far stricter in the aftermath of the FTX collapse. This seems like an existential catastrophe for Worldcoin's ambitions. "We didn't think it would end up as 'world minus the US coin,'" Altman told the Financial Times last week.

Third, there are unanswered privacy

concerns in this project. Imagine a world where criminals use biometric data leaks to steal identities rather than credit card details. (Worldcoin says it converts scans to code before deleting the raw data but there is little information available about how this works.)

Yet I left my three-minute appointment with no more clarity regarding what my iris data would be used for, and convinced of a far more simple roadblock to the company's success: most people won't care enough to sign up.

Worldcoin lives or dies on its ability to persuade people to get their eyes scanned. Even for those who regularly buy and sell crypto, free tokens currently worth about \$50 are unlikely to bring hundreds of millions of people through the door. Videos of people queuing up for scans after the launch circulated online but diehard fans, the curious and journalists won't make for the sort of numbers the company wants.

Worldcoin is already under scrutiny for the way it incentivises participants in developing countries, where it has offered people free cash and gifts such as AirPods in exchange for a scan. That scrutiny will increase as the company expands.

No one could accuse Altman of a lack of ambition. The problem is that Worldcoin's success hinges on OpenAI bringing about a reality that is an unpleasant thought for most. Creating both the problem and the solution is an uncomfortable premise, even if Worldcoin turns out to be a damp squib. Until that is more clear, the question remains: even if you feel comfortable giving up your biometric data to a Silicon Valley start-up whose founder is working to bring about robot super intelligence, should you?

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COMPANIES & MARKETS

Financial services

Auditors resist US plans on fraud-finding

Accounting firms seek to block rules widening scope, saying fees will soar

STEPHEN FOLEY — NEW YORK

The largest accounting firms are fighting to block rules in the US that would force them to take more responsibility for rooting out fraud at the companies they audit.

With days to go before the end of a consultation period on the proposal from the Public Company Accounting Oversight Board, they are trying to sign up clients to oppose the plan, saying audit fees will soar if it goes through.

The PCAOB's new rules would widen

auditors' responsibility to scrutinise whether a company is complying with laws and regulations, and to communicate more of their concerns to a company's board.

The proposal comes amid frustration in Washington that audit firms are not living up to their duty to protect investors from wrongdoing by their clients.

The Center for Audit Quality, a group representing firms led by the Big Four of Deloitte, PwC, EY and KPMG, is asking corporate directors to sign on to a letter attacking the plan.

"Auditors are not lawyers, and as a result, the proposed amendments would expand the auditor's role to include knowledge and expertise outside their core competencies," the letter

reads. "The proposal will substantially increase the cost of the audit without a commensurate benefit."

Existing standards require auditors to detect and report only wrongdoing that directly affects the accuracy of financial statements, while the new rules would mean they have to check for behaviour that could have an indirect effect, for example by putting a company at risk of large fines.

In the PCAOB, the proposed rules won support from only three of the five board members. Two members who had previously worked for the Big Four opposed the changes; one called them a "breath-taking expansion of the auditors' responsibilities".

Lynn Turner, a former chief account-

ant of the Securities and Exchange Commission, now an adviser to the PCAOB, said existing standards provided too much "wriggle-room" for auditors to avoid confrontation when they saw potentially illegal behaviour.

"The current standard doesn't serve the capital markets in any way, shape, fashion or form," he said. "I've told the people at the PCAOB that this is a war and the war has begun. It'll test those three board members and we will see if they've got a spine or not."

Business lobby groups and the accounting firms are expected to put in letters opposing the rules before a deadline on August 7. The CAQ said it was not opposed to reform of existing requirements but the proposal went too far.

Sandra Hanna, a lawyer at Miller & Chevalier who has represented audit firms, called it an attempt to turn auditors into "fraud examiners" and impose a "forensic" standard where the smallest concern would have to be investigated. "I worry for auditors that they are never going to be able to live up to the standard," she said.

Tony Thompson, one of the three PCAOB board members who voted in favour of the proposal, said he was open to feedback, especially regarding smaller audit firms that may not have the resources of the Big Four. But he defended the principle behind the proposal. "We are not asking auditors to become lawyers... If you see things of concern, don't just unsee them."

Financials

Investment business tied to Buffett buys stake in IMA

JAMES FONTANELLA-KHAN AND WILL LOUCH — LONDON

A US investment and advisory firm with ties to billionaires including Warren Buffett has agreed to buy a 45 per cent stake in Italian machinery maker IMA in a deal valuing the company at about €6.5bn, according to people familiar with the matter.

BDT & MSD Partners' investment, which was set to be announced yesterday, is a sign of its dealmaking ambitions and a rare big money transaction in an otherwise slow market.

"We believe BDT & MSD's long-term view and deep expertise in supporting family enterprise makes it an ideal partner to help us reach these goals and accelerate global growth, including in the US market," Alberto Vacchi, chair and chief executive of IMA, said.

The IMA deal provides an exit for its current private equity backer BC Partners and marks the firm's second sale in the past week after it offloaded a minority stake in US petcare retailer PetSmart to Apollo Global Management.

BC would more than double its money on IMA after taking a 45 per cent stake in 2020, one of the people said.

The IMA transaction is one of the largest in Europe so far this year, according to Standard & Poor's data, at a time when rising inflation and concerns over the state of the economy have weighed on dealmaking. Buyout firms have been

Personal goods. Growth outlook

LVMH, Kering and Hermès face end of revenge buying

Sector luxuriated in consumer spree after pandemic but now enters phase of normalisation

ADRIENNE KLASA — LONDON
ANDREW EDGECLIFFE-JOHNSON
AND SILIN CHEN — NEW YORK
COLBY SMITH — WASHINGTON

Luxury groups are braced for the end of the post-pandemic recovery boom as Chinese and US consumers become more selective in their purchases.

The sector has had several years of exceptional growth driven by two engines: China and the US, luxury's biggest market, where pandemic-era savings and stimulus generated new shoppers in droves.

Now there are signs that the pace of growth may be reaching its peak, particularly in the US.

Michael Kliger, chief executive of luxury ecommerce platform Mytheresa, said: "There is a slowdown in the US, but

"There is a slowdown in the US, but compared to an absolutely crazy base. People went bonkers"

compared to an absolutely crazy base. People got out of the pandemic and went bonkers."

Hermès and LVMH have posted strong growth so far this year. Gucci owner Kering, which has struggled to reboot its flagship brand, has lagged behind. Companies ranging from LVMH to Prada to Richemont — owner of Cartier — have reported slower sales growth in the US.

The rebound in China from last year's lockdowns is continuing but has been slower than some had expected.

"The global mood is not one of revenge buying like we saw in 2021 and 2022, so we're talking more about normalisation than anything else," said Jean-Jacques Guiony, chief financial officer at LVMH, the biggest luxury group and the sector bellwether. "In the United States, we see it's not as good as it was."

The sector broke records in 2022, growing by about a fifth to €345bn, according to consultancy Bain and Italian industry group Altagamma, as demand for indulgences ranging from Birkin handbags to luxury travel exploded.

Luxury is expected to more than double its size by 2030, but annual



The luxury market is expected to more than double its size by 2030, but annual growth for this year is expected to be 5% to 12%

FT montage/Reuters/Shutterstock/Alamy

growth for 2023 is expected to be at a lower 5 to 12 per cent.

Much to the surprise of policymakers and economists, consumer spending in the US has held up well despite central bankers' efforts to damp demand through sharply higher borrowing costs.

However, as labour markets have cooled, wage gains have slowed and the spectre of a recession looms, some buyers have begun to pull back at the margins.

Spending on boats, aircraft, jewellery and other discretionary goods has softened, retrenching to pre-pandemic levels.

Investors have reacted to the latest set of earnings.

Richemont shares fell 9 per cent last week, pulling other names in the sector down with it, after reporting lacklustre US sales in its most recent quarter. LVMH grew sales 17 per cent to €42.2bn in the first half but investors balked at a 1 per cent contraction in the US in the second quarter, sending shares down nearly 4 per cent after it released its results this week.

Luca Solca, analyst at Bernstein, sees a change in what investors look for in the sector, "from a momentum play

chasing one positive surprise after the other to a steady state, as consumer demand normalises after the post-pandemic euphoria.

"This transition is likely going to produce some turbulence, as we have seen recently with Richemont. But, in the absence of a hard-landing recession, the sector should soon find an even keel."

Hermès is the exception, where long waiting lists for products, lesser dependence on tourist spending in favour of local clientele and ultra-premium positioning produced another set of bumper results with no fall-off in sales in the US, according to the company.

A dip in China owing to lockdown restrictions at the beginning of the year was also less pronounced than for competitors.

Kering, which owns brands including Saint Laurent, Gucci and Bottega Veneta, is hoping that some dealmaking, including an agreement to take a 30 per cent stake in Italian fashion house Valentino, and a leadership reshuffle at Gucci will help revive its fortunes.

Its first-half sales grew only 2 per cent to €10.1bn while those at Gucci, which accounts for half of group revenue, contracted.

Investors are looking at an industry shift 'from a momentum play chasing one positive surprise after another to a steady state'

Federica Levato, partner at Bain in Milan, said there was no "one-size-fits-all performance for the market in the US right now."

"The performance of the brands is very fragmented and dispersed. There are brands that are growing 30 per cent in the US and there are brands that are decreasing 30 per cent."

She said the categories suffering most were streetwear, small bags and entry-level trainers — exposed to aspirational consumers, who have been more affected by inflation.

A salesperson at Bergdorf Goodman, the Fifth Avenue department store in New York, offered a mixed picture of spending. Tourists from Canada, China and India were still willing to spend \$10,000 or more in a single transaction. "I haven't been making many transactions that are discounted... [but] people are a little bit more careful than before, for sure."

James Knightley, chief international economist at ING, said that "economic realities" were setting in, especially with credit card borrowing rates above 20 per cent. "People are still spending on luxury, just at a more normal rate."

Media

Disney taps old heirs apparent to advise Iger

CHRISTOPHER GRIMES — LOS ANGELES

Disney has hired two former executives who were seen as potential successors to Bob Iger during his first stint as the company's chief executive, according to people familiar with the situation.

The executives, Kevin Mayer and Tom Staggs, have been brought on to advise Iger on how to deal with the company's legacy television businesses, including the ESPN sports network.

The moves were first reported by online news site Puck.

The renewal of their Disney ties comes just weeks after the company's board extended Iger's contract for two years, raising questions about succession planning at Disney.

Staggs and Mayer were well liked by Wall Street while they were at Disney but left as their chances of getting the CEO job faded. They run Candle, a media group they founded with backing from private equity group Blackstone.

Staggs held numerous roles at Disney, including chief financial officer, chief operating officer and head of theme parks. Mayer worked closely with Iger on a series of acquisitions and was an architect of Disney's streaming strategy.

After the launch of Disney+, Mayer

The pair who run Candle will be consulted on how to address the legacy TV business, including ESPN

was seen as a likely successor to Iger, who surprised many observers by choosing Bob Chapek to run the company. Chapek was forced out last November after less than three years, prompting Iger's return for what was said to be a two-year term. But this month Disney said the board had given Iger a two-year extension and a bump in potential bonuses.

Iger delayed his retirement several times during his original 15-year tenure as chief. Under the new contract, he will step down in 2026 at the age of 75.

In addition to advising Iger, Mayer and Staggs will work with ESPN president Jimmy Pitaro to examine strategic options for the sports channel.

ESPN was once the profit engine of Disney but is declining with the rest of US cable networks. Iger made ESPN a standalone unit as part of a restructuring and said recently he would like to find a strategic partner for the group.

Iger has said finding his successor is a priority. The Disney board has appointed a four-person committee for the task, led by Mark Parker, the former Nike chief who took over as chair in April.

Potential internal candidates for the CEO job are thought to include Dana Walden, co-chair of Disney Entertainment, film chief Alan Bergman, and theme parks head Josh D'Amato.

Automobiles

Bosch head seeks a more competitive Europe

PATRICIA NILSSON — STUTTGART

The head of car parts supplier Bosch has urged European governments to spend more time improving the continent's competitiveness than on citing the risks companies face doing business in China.

The call from Stefan Hartung, who has led Bosch since last year, comes as European capitals grow increasingly concerned over the exposure of the region's businesses to China.

Last month, Germany warned its companies to reduce their dependence on Beijing as it adopted its first China strategy, stressing that the government would not pick up the bill if they fell victim to mounting geopolitical risk.

Asked about "de-risking" from China, Hartung said: "What are we doing for the unified market of Europe? That has recently not been so much discussed."

Governments should target improvements to the single market "if we,

as Europeans, want to be competitive", he said.

Hartung pointed to the red tape facing businesses in the 27-country EU, such as filling out social insurance forms, as an "issue".

"In various areas, you find barriers between countries and import-export relations that [...] are actually sometimes worse than [when doing business] outside of Europe," he said.



Stefan Hartung: call to concentrate on Europe rather than China

Privately owned Bosch is among Europe's largest employers and last year made roughly half its €88.2bn in sales outside the continent.

Alongside its car supplies business, its biggest division and the driver of profits, Bosch makes products from home appliances to power tools.

Hartung said that "de-risking is not really a great term, because it sounds so easy" and "you can't de-risk by isolating yourself".

However, he said that the focus on the issue at least meant that politicians in Europe were examining the broader question of "what our [companies'] interests actually are".

Hartung's call comes as the number of enforcements against breaches of EU internal market rules tumbled between 2020 and 2022.

Failure to adhere to the rules can lead to member states adopting different standards that stymie cross-border business.

COMPANIES & MARKETS

US nuclear reactor launch risks being the last

Delays and cost overruns at Georgia plant's twin project leave investors unlikely to back a renaissance in atomic power

MYLES MCCORMICK — HOUSTON

The US nuclear energy industry has reached a watershed moment. Plant Vogtle's unit 3 has started delivering commercial electricity to the Georgia power grid, becoming the first nuclear reactor the country has built from scratch in more than three decades.

Unit 3 and a twin reactor to open in the coming months may also be the last. Years of delays and billions of dollars of cost overruns have made the mega-project as much a cautionary tale as a new chapter for atomic investment.

Georgia Power, the utility driving the project, said yesterday that the reactor had entered commercial operation. "It marks the first day of the next 60 to 80 years that Vogtle unit 3 will serve our customers with clean, reliable energy," chief executive Kim Greene said.

The 1,100-megawatt Vogtle unit 3 was initially supposed to enter service in 2016, however. Its launch was delayed once more in June after a degraded seal was discovered in its main generator.

"It turns out nuclear construction is hard," said Bob Sherrier, a staff attorney at the Southern Environmental Law Center, which challenged the project in court. "Along the way the company kept ratcheting up the cost estimates, pushing back the deadlines a bit at a time. Every time it was raised just enough where it was still within the bounds of justification that it made sense to proceed. But they were wildly off in their estimates every single time."

Vogtle was conceived amid a flurry of interest around nuclear energy in 2008, as legislators and policymakers seized on it as a reliable form of power that is free from carbon emissions.

"The resurgence of America's nuclear industry starts here in Georgia, where you've just got approval, for the first time in three decades, to build new nuclear reactors," then US energy secretary Steven Chu said as Vogtle was authorised in 2012.

The Georgia project was supposed to be the first among dozens of new reac-



Power play: Plant Vogtle unit 3 and unit 4 reactors in Georgia were supposed to be the first of dozens of new reactors across the country
Yusuke Tomiyama/The Yomiuri Shimbun

tors across the country. But the renaissance floundered as safety concerns after the 2011 Fukushima disaster in Japan coupled with plunging prices for natural gas. In the end only four reactors moved ahead and two, Vogtle units 3 and 4, have been built. Unit 4 is scheduled to come online by early 2024.

Soaring costs at Vogtle, along with new reactors at the VC Summer nuclear project in South Carolina, forced engineering contractor Westinghouse into bankruptcy in 2017. While South Carolina utilities pulled the plug on their project, Georgia ploughed ahead.

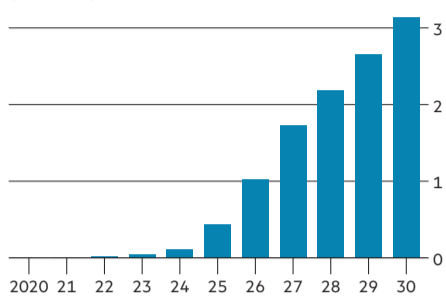
"We've showed that even though we've got a lot of bruises and been called a lot of names... we'll stay the course," said Lauren "Bubba" McDonald, a member of the Georgia Public Service Commission utilities regulator since the time the Vogtle project won approval.

The \$14bn original cost of Vogtle units 3 and 4 has ballooned to more than \$30bn. The cost for Georgia Power, with a 45 per cent share of the project, will be about \$15bn.

How the company's costs are shared with its customers will be decided by the commission once unit 4 is operating: the

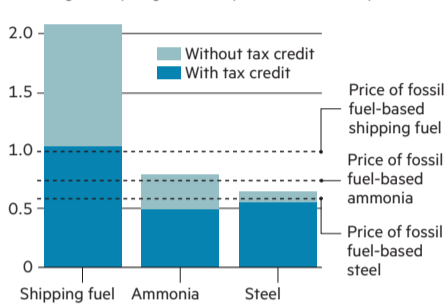
US green hydrogen sector

Annual production based on announced US projects (mn tonnes)



Tax credits drive down green hydrogen production costs in hard-to-abate sectors

Cost of green hydrogen-based production (\$'000 per tonne)



Sources: Rystad Energy, Rocky Mountain Institute

law allows only costs deemed "prudent" to be passed on to ratepayers. McDonald said the company should not expect an easy ride. "They are guilty until they prove themselves innocent," he said.

Georgia Power, a division of New York-listed Southern Company, did not respond to requests for an interview.

The opening of units 3 and 4 will make the Vogtle complex, including two existing units, the US's second-largest power plant by capacity after Washington state's Grand Coulee Dam. More than half of Georgia's electricity will be generated by zero-carbon sources, most of it

'If this project is not completed, there won't be another built in the US in decades'

nuclear, according to the Nuclear Energy Institute, a trade group.

Nuclear advocates hope that the lessons learnt will pave the way for more projects at a time when efforts to tackle climate change have been thrust into the spotlight. Lawmakers have already funnelled billions of dollars into propping up ageing nuclear plants in the US and granted big breaks for the development of advanced nuclear technologies.

"While certainly the Vogtle experience has gone differently than hoped at the outset, it's resulted in a whole lot of learnings that are going to benefit any number of nuclear projects to come," said John Kotek, vice-president of policy and public affairs at the Nuclear Energy Institute.

But while a host of advanced nuclear technologies are being developed — from micro reactors to small modular reactors — there are no other traditional large-scale light water reactors under way in the US. Critics say that investors have been turned off.

"The only reason there's a nuclear renaissance is because the federal government is throwing tens of billions of dollars at nuclear," said David Schlissel at the Institute for Energy Economics and Financial Analysis. "Investors aren't interested."

For Georgians, an immediate concern is what the project means for utility bills. Georgia Watch, a consumer group, estimates ratepayers have already each paid \$900 extra since construction began to cover financing costs. Bills are set to rise by another \$3.78, or 3 per cent, on average when unit 3 comes online.

But the ultimate impact will not be felt until unit 4 comes online. Georgia Watch estimates the final increase will add anywhere between 10 and 13 per cent to bills.

For the US nuclear industry, however, getting the project over the line is an existential question.

"If in the state of Georgia, this project is not completed, there won't be another nuclear plant built in these United States in decades," McDonald said.

Energy. Renewables

Washington's green hydrogen rules spur 'make or break' fears

Oil majors and utilities want projects powered partly by fossil fuels to gain subsidies

AMANDA CHU — NEW YORK

Energy companies have launched a lobbying blitz in Washington over pending rules they say will make or break the case for tens of billions of dollars' worth of investment in hydrogen fuel.

The production of green hydrogen — achieved by splitting water molecules with clean electricity — received generous subsidies in last year's landmark US climate law. The Treasury department next month is due to issue tax guidelines that determine which types of hydrogen projects will qualify.

But with renewable energy still supplying only a fraction of the nation's power grid, groups are pushing to allow some hydrogen made from fossil fuel-generated electricity.

The debate comes down to how hydrogen makers prove the power they buy is "clean". The Treasury's most stringent proposal involves certifying every hour of hydrogen production is powered by a zero-carbon source.

Industry lobbyists say this would force hydrogen plants to shut down when clean electricity is not available. Instead, they want the Treasury to use an "annual matching" system that allows producers to purchase credits for renewable electricity in amounts equal to their yearly energy consumption.

Such a scheme would make investment in US hydrogen more attractive, they say, enabling companies in effect to store up green power generated at times of surplus — such as when the midday sun shines on solar farms — for use later.

"The question based on how the regulations are written [is], 'Will we continue to accelerate in the United States or put more emphasis in Europe?'" said Andy Marsh, chief executive of Plug Power, who signed an industry letter this week urging the Biden administration to take a "pragmatic approach" with the Treasury guidance.

Hydrogen, which emits no carbon dioxide when burnt, is considered a critical fuel for cleaning up heavy industries such as steelmaking and trucking. However, 95 per cent of US hydrogen is produced with natural gas in a process that creates large amounts of CO₂.

US energy secretary Jennifer Gran-

holm has hailed clean hydrogen as an alternative to conventional production and outlined a strategy to slash its costs by 80 per cent by 2030. The subsidies in last year's Inflation Reduction Act amount to \$3 per kilogramme.

Opinions are mixed over the hourly or annual accounting approach. A Princeton University study found that unless hydrogen production was fired by clean energy on an hourly basis and from newly built renewable projects located nearby, the process could have higher emissions rates than hydrogen produced from fossil fuels.

"Our business is based on the need to decarbonise," said Raffi Garabedian, chief executive of Electric Hydrogen, a manufacturer of hydrogen electrolysis projects will qualify.

'[The risk is you] invest in a project and the framework comes in a way that is not going to benefit that route'

systems. "If we're doing things, building things and taking advantage of the incentives that are provided without actually decarbonising, that would be a travesty."

But some investors say the hourly standard would kill the viability of many clean hydrogen projects, which rely on electricity from the grid and would have to shut down during hours of the day when renewable power such as wind and solar is not available.

Roughly \$11bn has been committed to US green hydrogen projects through to the end of the decade, according to estimates from Rystad Energy. The energy consultancy found green hydrogen capacity announcements have risen 53 per cent since the IRA's passage. A Plug Power study found projected invest-



Electrolyser stacks at the Plug Power facility in Concord, Massachusetts

ment would fall two-thirds by 2035 if rules were too stringent.

"Right now is probably one of the riskiest moments in hydrogen development if you decide to invest in a project and the framework comes in a way that is not going to benefit that route you chose," said Marina Domingues, Rystad's lead hydrogen analyst.

Phil Musser, vice-president of government affairs at NextEra Energy, the US's largest clean energy developer, said the Treasury guidance would be a "make or break" moment for green hydrogen in the country. Under more lenient regulations, the company expects a \$70bn market for green hydrogen by 2025 and plans to invest \$20bn in the US sector.

Big oil groups have also joined the lobbying effort, with BP and Woodside Energy among fossil fuel companies that recently wrote to the government to "act prudently" in its guidance. The Edison Electric Institute, which represents utility companies, and the American Clean Power Association have called for the Treasury to apply less stringent time matching rules in the short term, similar to the approach taken in the EU.

Requiring projects to meet hourly matching rules would "martyr" the sector before it had a chance to flourish, said Shannon Angielski, president of the Clean Hydrogen Future Coalition, whose board includes members from BP, Chevron, ExxonMobil and Shell.

Hydrogen developers have taken their argument to John Podesta, the official in charge of implementing the IRA, and won the support of Joe Manchin, the fossil-fuel friendly Democratic senator who helped push the IRA through Congress last year. "Treasury is focused on providing clarity to businesses as soon as possible and ensuring this incentive advances the goals of increasing energy security and combating climate change," the department said.

Threats to ditch investment mark a change in tone from a clean energy sector that has rushed to capitalise on the subsidies in the IRA, committing more than \$200bn to new manufacturing projects since the bill passed last year.

The Treasury guidance "will greatly dictate where the level of interest is and how much of that investment goes towards the US versus other parts of the of the global economy", said Adam Peters, North America head at Air Liquide, the French industrial gas group.

Additional reporting by Derek Brower

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COMPANIES & MARKETS

Fixed income. Shock decision

Investment flows set for historic shift following BoJ's 'giant leap'



Crypto

SEC asked Coinbase to trade only in bitcoin, says bourse chief

SCOTT CHIPOLINA

The US Securities and Exchange Commission asked Coinbase to halt trading in all cryptocurrencies other than bitcoin prior to suing the exchange in a sign of the agency's intent to assert regulatory authority over a broader slice of the market.

Coinbase chief executive Brian Armstrong told the Financial Times that the SEC made the recommendation before launching legal action against the Nasdaq-listed company last month for failing to register as a broker.

The SEC's case identified 13 mostly lightly traded cryptocurrencies on Coinbase's platform as securities, asserting that, by offering them to customers, the exchange fell under its remit.

But the prior request for Coinbase to delist every one of the more than 200 tokens it offers — with the exception of bitcoin — indicates that the SEC, under chair Gary Gensler, has pushed for wider authority over the industry.

"They said . . . we believe every asset other than bitcoin is a security," Armstrong said. "And, we said, well how are you coming to that conclusion, because that's not our interpretation of the law."

If Coinbase had agreed, it could have set a precedent that would have left the

'Delisting every asset other than bitcoin would have essentially meant the end of the industry in the US'

vast majority of the US crypto businesses operating outside the law unless they registered with the commission.

"We really didn't have a choice at that point, delisting every asset other than bitcoin . . . would have essentially meant the end of the crypto industry in the US," he said. "It kind of made it an easy choice . . . let's go to court and find out what the court says."

Oversight of the crypto industry has hitherto been a grey area with the SEC and the Commodity Futures Trading Commission jockeying for control.

Gensler has previously said he believes most cryptocurrencies with the exception of bitcoin are securities.

Ether, the second-largest cryptocurrency, was absent from the SEC's case against Coinbase. It also did not feature in the 12 "crypto asset securities" specified in the SEC's lawsuit against Binance.

The SEC said its enforcement division did not make formal requests for "companies to delist crypto assets", adding: "In the course of an investigation, the staff may share its own view as to what conduct may raise questions for the commission under the securities laws."

Stocks, bonds and other traditional financial instruments fall under the SEC's remit but US authorities remain locked in debate as to whether all — or any — crypto tokens should do so.

The SEC declined to comment on the implications for the rest of the industry of a settlement involving Coinbase delisting every token other than bitcoin.

Long-dated bond yields hit nine-year high amid 'de facto' abolishment of trading cap

KANA INAGAKI AND LEO LEWIS — TOKYO
MARY MCDUGALL AND KATIE MARTIN
LONDON

Japanese government bond yields jumped yesterday as global debt, currency and equity markets began to absorb a landmark shift by the Bank of Japan to allow yields to rise more freely.

Analysts said BoJ governor Kazuo Ueda's decision to loosen the central bank's grip on long-term bond yields marked a significant step towards unwinding decades of ultra-accommodative monetary policy.

The benchmark yield on 10-year JGBs rose to a nine-year high yesterday.

The shock decision, which the BoJ denied represented a policy change, was tantamount to calling time on a controversial seven-year monetary experiment known as yield curve control that set Japan's central bank far apart from global peers, analysts said.

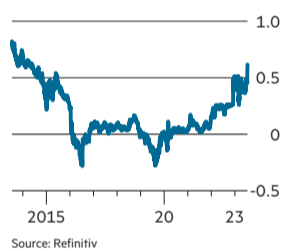
Ueda's move, which initially stirred investor confusion and was described as "opaque", in effect widened the band within which 10-year JGB yields would be allowed to move to 1 per cent from 0.5 per cent.

The bank added that it would officially retain as a "reference" its 0.5 per cent cap on yields.

"This is 'de facto' abolishment of yield curve control, at least for the time being," UBS chief Japan economist Masamichi Adachi wrote in a report. "No introduction of the policy rate guidance suggests that the bank left open the

Japanese yields leap to nine-year high

10-year government bond yield (%)



Source: Refinitiv

near-term policy rate hike optionality." The decision opened the way for a potential shift in Japan's status and fundamental changes in global investment flows.

The practical end of yield curve controls marked what investors said was a definitive step towards policy normalisation after decades of deflation and economic stagnation and seven years of negative interest rates.

"What is clear to us is that, with this change today, there will be a repatriation of money from abroad into Japan, which will affect equities as well," said Luca Paolini, chief strategist at Pictet. "Japan is ending deflation so Japan becomes a more normal place to invest."

But veteran BoJ watchers warned against concluding that the central bank was on the brink of tightening.

The relaxation of the yield band was intended to signal concern to markets about the rising risk of inflation and the long-term distortion of bond markets.

The BoJ added on Friday that its overnight interest rate would remain minus

0.1 per cent — Japan is the only country to maintain negative rates — while calling for more time to settle at its 2 per cent inflation target.

Peter Tasker, co-founder of Arcus Investment said: "Does it presage a full-blown tightening? Almost certainly not. So as long as rates are negative at the short end, there is a limit to how far the 10-year yield can rise."

The 10-year JGB yield rose to a nine-year high of 0.607 per cent yesterday before falling back to 0.59 per cent after the BoJ announced unscheduled purchases of ¥300bn (\$2.1bn) in five- to 10-year government bonds.

The yield had risen to as much as 0.572 per cent on Friday, also a nine-year high. Still, analysts said the yield was unlikely to breach the new ceiling of 1 per cent.

Most experts do not expect the BoJ to abandon negative interest rates until next year at the earliest, when the central bank has forecast inflation will fall back below its 2 per cent target.

Headline inflation hit 3.5 per cent in June and the BoJ on Friday upgraded its core inflation projection for fiscal 2023 from 1.8 to 2.5 per cent, while lowering its fiscal 2024 forecast to 1.9 per cent.

Ueda also said the yen's recent volatility against the dollar had played a part in the BoJ's decision.

Some analysts said this statement — the first acknowledgment linking the currency's recent weakness to a change in yield curve controls — could create significant market uncertainty over the possibility of political intervention in the level of the yen.

"It's not good if there is suspicion that the BoJ is responding to complaints from the government that they do not

Bold gesture: Bank of Japan governor Kazuo Ueda's decision to loosen the central bank's grip on long-term bond yields initially stirred investor confusion

Kiyoshi Ota/Bloomberg

want the weaker yen," said Tetsuya Inoue, a former BoJ official who is now a senior researcher at Nomura Research Institute.

Several currency analysts argued that, while the psychological significance of the BoJ's move was high, it was unlikely to trigger a major investor rethink on the yen, predicting a brief phase of currency volatility but no lasting change to the currency's weakness.

After choppy trading on Friday, the yen went into the weekend at about ¥141 against the dollar, roughly its level ahead of the BoJ's decision.

Kamakshya Trivedi, a currency strategist at Goldman Sachs who described Ueda's move as a "giant leap" for the BoJ but only a "small step" for the yen, said that, while the currency could climb higher in the coming days as the market explored the parameters of the central bank's flexibility, sustained appreciation was probably not on the cards.

"It would take a more substantial policy turn to offset stronger global risk sentiment, which tends to weigh on the yen, and the rate differential makes it unlikely that this will prompt significant repatriation back to Japanese assets," Trivedi wrote in a report to clients.

Ueda emphasised that the BoJ intended to sustain easing measures while it determined whether recent wage rises would continue into next year.

Robert Tipp, chief global investment strategist and head of global bonds for PGIM Fixed Income, argued that the central bank was buying time.

"It wants to see whether wage growth is organic or the result of pressure from government," he added.
See FT View

'Japan is ending deflation so becomes a more normal place to invest'

Currencies

State support puts renminbi on course for best monthly gains since January

HUDSON LOCKETT AND CHENG LENG
HONG KONG

China's renminbi is on track for its best monthly performance against the dollar in half a year after policymakers deployed direct and indirect support measures to fend off downward pressure on the currency, traders and analysts said.

The renminbi rose about 1.5 per cent in July to Rmb7.1475 per dollar, putting a floor under the exchange rate after a three-month sell-off in which the Chinese currency tumbled more than 5 per cent on intensifying concerns over economic growth.

Traders said both official limits on the exchange rate's movement and indirect intervention from state banks buying the currency had helped snap the renminbi's protracted losing streak.

The communist party's politburo voiced support for a "basically stable" equilibrium in a statement on July 24.

Analysts at Citigroup said the new language reflected official "unease" with the renminbi's rapid weakening in recent months and currency traders in

China said support for the currency from state lenders had intensified following the politburo statement.

"We've seen a lot of dollar-renminbi selling right after the market open, especially from the Chinese banks," said one veteran currency trader at a foreign lender based in mainland China.

Another forex trader at a European bank in Shanghai said state banks had

'We've seen a lot of dollar-renminbi selling after the market open, especially from the Chinese banks'

become heavy net buyers of the renminbi after the politburo's statement.

"The signals sent by the politburo meeting [statement] were stronger than expected," the trader said, adding that the time was ripe to buy the Chinese currency "since the Fed's rate hikes are almost done for 2023".

If that widely anticipated end to rate rises materialises this year, it would stop US Treasury yields from pushing even further above their Chinese counter-

parts — a trend that has prompted global investors to dump holdings of renminbi-denominated debt over the past 12 months.

China's central bank, the People's Bank of China, has also nudged the currency higher against the dollar through its daily fixing of the renminbi's trading band in recent weeks, repeatedly setting the midpoint for that range more strongly than markets expected.

"The fixing deviation was quite obvious," said Ju Wang, head of greater China foreign exchange and rates strategy at BNP Paribas, who also pointed to language in the politburo's statement calling for strong "countercyclical" measures to support the economy.

"These are all strong signs that they do not want the market to believe the renminbi will depreciate significantly from here," Wang said.

Zhou Hao, economist at Guotai Junan Securities, said the market was primed to expect a stronger renminbi in the third quarter in part due to a weakening dollar and tipped trading to pick up whenever the exchange rate neared critical thresholds of about Rmb7.15 and Rmb7 per dollar.

Automobiles

France predicts Chinese EVs will lose lustre with emissions-based subsidy law

JOE LEAHY — BEIJING

France's motor industry subsidies are "paving the way" for Europe's car industry to withstand the threat of an influx of cheaper Chinese electric vehicles, according to finance minister Bruno Le Maire.

Under measures outlined in May to support green industries, Paris will only pay subsidies for new electric vehicles based on the emissions of their producers.

That will hit manufacturers from China, where the industry relies on electricity largely generated using coal.

Speaking in Beijing, where he met Chinese leaders to discuss trade and investment at the weekend, Le Maire said he was "not concerned" about the threat to Europe's carmakers from Chinese electric vehicle imports. "I think with our new legislative decisions, we pave the way in Europe for a less naive approach, taking into account the level of emissions of the industry," he said.

European manufacturers are alarmed by Chinese advances in EVs, with the country taking the lead in battery production and its carmakers outselling western rivals in China's domestic mar-

ket. While Chinese EV sales are still at an early stage in Europe, they could reach 1.5mn vehicles by 2030, equivalent to 13.5 per cent of the EU's 2022 sales, according to Allianz.

For European carmakers, the loss of market share at home and in China would have a severe impact. The groups face additional pressure from an EU policy requiring the phasing out of internal combustion engines by 2035.

But, under the new French law due to be adopted by parliament by year-end,



Bruno Le Maire: finance minister wants a 'less naive' industrial policy

Chinese-made electric vehicles would probably not qualify for incentives, which are worth between €5,000 and €7,000 per car for new electric vehicles.

"Each year I'm spending €1.2bn to support the green industry and to support the EVs, never mind whether they have been produced by industry which is emitting a lot of CO₂ or by industry that is emitting less CO₂," Le Maire said, explaining his policy change. "I'm determined to support the European car industry and the French car industry."

But Le Maire said he would welcome more Chinese direct investment in Europe's EV industry. China's XTC New Energy Materials has announced joint ventures with French nuclear group Orano to produce battery materials.

China's EV leader, BYD, based in the southern technology hub Shenzhen, is considering building a factory in Europe, while China's Envision is building a battery plant in the north of France as part of a partnership with Renault.

"We need China as a key partner for global growth," Le Maire said.
Additional reporting by Sarah White in Paris, Peter Campbell in London and Edward White in Seoul

COMPANIES & MARKETS

Multipolar world need not be a bad thing for investors

Daniel Blake

Markets Insight



The global economic paradigm is shifting quickly and the “de-risking” of supply chains is a crucial topic. Some have argued that de-risking — while attempting generational leaps in technology and decarbonisation — is not a realistic objective.

Critics of such a push suggest that it will result in a breakdown of trade and investment, guaranteeing higher inflation. But we are optimistic that it can happen without causing a major shock to the global economy.

The shift towards a multipolar world has been developing over the past five years and this regime is now entrenched.

Security rather than economic efficiency is the new imperative for policymakers amid hegemonic US-China rivalry and the reverberations of Russia's war in Ukraine.

Stark lines of sovereignty are being drawn over technology that has been produced by highly globalised research and development programmes over recent decades.

Significant imbalances and concentrations in global market shares have built up across many segments of the international economy since the 1990s and it is clear from the disruptions that occurred during the Covid-19 pandemic that this needs to change.

The scale of the new investment required to de-risk supply chains will be enormous. Our analysts project a cost of \$1.5tn to support friendshoring and onshoring of supply chains, including those for advanced semiconductors and critical minerals.

The global electric vehicle battery industry will require \$7tn of capital expenditure over the next 20 years.

Committed investment in clean

energy has exceeded \$2tn since 2021, helped by government incentives of more than \$500bn.

A multipolar policy toolkit is emerging to channel resources into this endeavour, encompassing large subsidy programmes, expanded export and investment controls and new regulatory frameworks.

For a successful transition away from the globalised regime, policymakers must continue to work with the corporate sector and focus on the most critical nodes. Careful implementation will be needed to preserve the collaboration that has been key to breakthroughs

De-risking supply chains can be achieved through higher inventory buffers and greenfield capex

such as the development of extreme ultraviolet lithography, the technology used in advanced microchips.

Given the challenges, why are we more sanguine about the inflation and growth dangers of supply chain de-risking? We see three reasons for optimism.

First, global growth will be boosted by the immense capex programmes from a variety of companies around the world.

Second, intense competition for emerging technologies is likely to boost productivity. Consider the examples that came out of cold war-related research and development, including semiconductors and satellite communications, and the potential of artificial intelligence.

Finally, the higher costs of alternative supply chains will be mitigated by the

additional capacity they bring. As examples of the positive feedback loop between policy support and technological progress, our analysts see green electricity generation costs falling through 2030 with capital costs for wind and solar generation dropping 50 per cent, making them 35 per cent cheaper than fossil fuels on average at that point.

We also see the cost of lithium-based electric-vehicle battery storage falling almost 40 per cent below current levels by 2030 with potential sodium ion batteries being potentially 20 to 30 per cent more cost-effective than that.

But the risk of widespread global decoupling is high, given the temptation to weaponise economic interdependence amid conflicts. The high stakes of success or failure in emerging industries such as AI, advanced semiconductors, quantum computing and renewables are motivating protectionism.

Indeed, current policy trends could fuel a cycle where the defensive actions of one country to reduce supply chain risks reinforce the concerns of trading partners, leading to industrial policy tit-for-tats that leave us all worse off.

International communication and compromise will be key to avoiding this scenario. Rather than indiscriminate reshoring and economic isolation, we believe the end goal of de-risking supply chains can be achieved through a combination of higher inventory buffers and greenfield capex, which would boost and diversify production capacity.

Such an outcome could put a multipolar economy on an even more resilient and balanced footing than the globalised world that is being left behind.

Daniel Blake is Asia EM Equity Strategist at Morgan Stanley

The day in the markets

What you need to know

- Global stocks edge higher after eurozone returns to growth
- Investors look forward to big US tech earnings this week
- ECB president moves away from hawkish forward guidance

Global stocks made cautious gains yesterday following better than expected growth figures for the eurozone, ahead of a string of high-profile US corporate earnings later in the week.

Wall Street's tech-focused Nasdaq Composite advanced 0.1 per cent by midday in New York, extending gains from the previous week, while the benchmark S&P 500 traded flat.

Investors prepared for more big US tech companies including Apple and Amazon to report earnings this week, offering more insight into the health of Wall Street's high-flying tech sector.

Across the Atlantic, the region-wide Stoxx Europe 600 ended the day 0.2 per cent higher while the CAC 40 in Paris added 0.3 per cent and Frankfurt's Xetra Dax traded flat, having hit an all-time high earlier in the day.

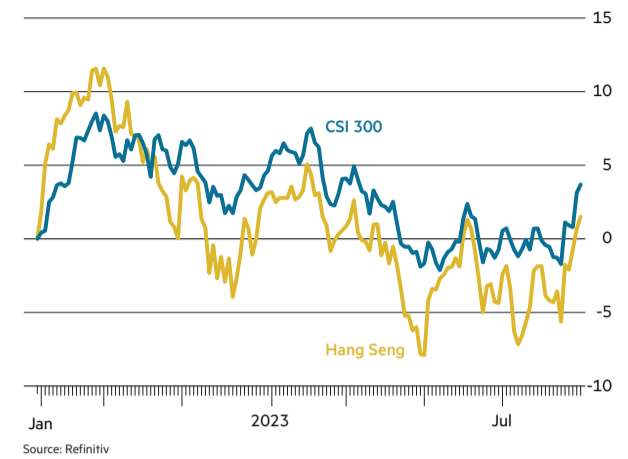
Investors responded with a measure of enthusiasm to data showing that the eurozone economy grew 0.3 per cent in the three months to July after stagnating in the previous quarter.

The reading came in above the 0.2 per cent forecast in a Reuters poll of economists. Separate figures showed that annual inflation in the 20-country currency bloc slowed to 5.3 per cent in July, down from 5.5 per cent in the previous month.

The reading could ease the pressure on

Chinese equities rise as investors hope for economic stimulus

Indices rebased



the European Central Bank to raise rates, a week after policymakers lifted the region's benchmark deposit rate to 3.75 per cent, its highest since 2001.

After the policy meeting, ECB president Christine Lagarde confirmed that the central bank's ninth successive rate rise may have been the last, moving away from the hawkish forward guidance she gave in past meetings.

Still, core inflation, which excludes food and energy prices, was unchanged at 5.5 per cent in July, marginally exceeding analysts' expectations.

“For the data-dependent ECB, this GDP

reading will not be a dovish argument at the September meeting, leaving a further hike on the table,” said Bert Colijn, senior eurozone economist at ING.

Asian equities rallied as investors bet on more economic stimulus from China's government after fresh data showed activity in the country's services sector missed expectations in July, and manufacturing weakened.

Hong Kong's Hang Seng index gained 0.8 per cent while the CSI 300 index of Shanghai and Shenzhen stocks rose 0.6 per cent as both reached their highest levels since early May. **Daria Mosolova**

Markets update

	US	Eurozone	Japan	UK	China	Brazil
Stocks	S&P 500	Eurofirst 300	Nikkei 225	FTSE100	Shanghai Comp	Bovespa
Level	4581.75	1863.49	33172.22	7699.41	3291.04	121873.89
% change on day	-0.01	0.12	1.26	0.07	0.46	1.40
Currency	\$ index (DXY)	\$ per €	Yen per \$	\$ per £	Rmb per \$	Real per \$
Level	101.704	1.103	142.080	1.287	7.147	4.757
% change on day	0.081	-0.091	1.261	0.078	-0.241	0.751
Govt. bonds	10-year Treasury	10-year Bund	10-year JGB	10-year Gilt	10-year bond	10-year bond
Yield	3.943	2.489	0.598	4.386	2.702	10.474
Basis point change on day	-2.480	0.100	5.310	-0.600	0.600	-7.300
World index, Commods	FTSE All-World	Oil - Brent	Oil - WTI	Gold	Silver	Metals (LME)
Level	465.41	85.39	81.63	1954.25	24.23	3846.40
% change on day	0.11	1.16	1.30	0.46	-3.14	1.19

Yesterday's close apart from: Currencies = 16:00 GMT; S&P, Bovespa, All World, Oil = 17:00 GMT; Gold, Silver = London pm fix. Bond data supplied by Tullett Prebon.

Main equity markets



Biggest movers

	US	Eurozone	UK
Ups	Paramount Global 5.61	Galp Energia 4.27	Int Consolidated Airlines S.a. 3.60
Adobe 4.21	Novo Nordisk 3.35	Centrica 2.87	
United Rentals 4.04	Adp 2.85	Weir 2.51	
Walt Disney (the) 3.23	Arcelormittal 2.63	Scottish Mortgage Investment Trust 2.19	
On Semiconductor 3.11	Unicredit 2.52	Rightmove 2.08	
Downs	Dexcom -4.52	Casino Guichard -13.38	Rolls-royce Holdings -4.37
Johnson & Johnson -3.71	Heineken Holding -7.57	Ocado -3.89	
Mettler-toledo Int -3.67	Bollere -3.28	Coca-cola Hbc Ag -2.68	
Baxter Int -3.23	Carlsberg -2.59	Hargreaves Lansdown -2.52	
Agilent -2.84	Ab Inbev -2.41	Sainsbury (Q) -1.84	

Prices taken at 17:00 GMT

Based on the constituents of the FTSE Eurofirst 300 Eurozone

All data provided by Morningstar unless otherwise noted.

Wall Street

Walt Disney rallied on news that two former executives who had been seen as potential successors to Bob Iger during his first stint as chief executive had been hired by the entertainment conglomerate.

The Financial Times said Kevin Mayer and Tom Staggs, who were well-liked by Wall Street, had been brought back to advise Iger on how to deal with the group's legacy TV businesses.

Johnson & Johnson fell after a New Jersey court ruled against its effort to use a newly formed subsidiary to settle lawsuits linked to claims that its talcum powder products caused cancer.

In October 2021, J&J split itself into two and announced that LTL, one of the entities, had filed for bankruptcy — a move that placed all talcum-related litigation on hold.

Replying to the ruling, J&J said it had “commenced its bankruptcy case in good faith” and reiterated that LTL proposed “an unprecedented \$8.9bn settlement to resolve all talc claims”.

New business sent electric truckmaker **Nikola** surging.

Transportation and logistics company **JB Hunt** said it would buy 10 battery-electric and three hydrogen fuel cell vehicles from Nikola.

This follows on from another order secured from hydrogen supplier **BayoTech** in July. **Ray Douglas**

Europe

Healthcare group **Mithra** surged on news it had signed a licensing deal with speciality pharma company Searchlight for the Canadian rights to Donesta, its treatment for menopausal women.

The Belgian group would be eligible to receive up to €17.05m in licensing fees alongside regulatory and sales-related milestone payments, plus royalties on Canadian sales.

Broker **KBC Securities** described the agreement as a “step in the right direction”, although “the key catalyst for the stock this year is the anticipated commercial deal for Donesta in the US”.

Dutch brewer **Heineken** fell sharply following the release of half-year results described as “extremely disappointing” by Citi.

Operating profit of €19bn was more than 7 per cent below the broker's estimate, dragged down by a weak performance in its most profitable Asia-Pacific region, notably in Vietnam.

Beer volumes fell 5.6 per cent organically as shoppers balked at higher prices, leading the brewer to trim its full-year outlook to “much worse than even the bears expected”, said Citi.

Bank of Ireland climbed after lifting its full-year guidance and reporting profit attributable to shareholders of €849mn for the first half of this year — 18 per cent ahead of analyst forecasts. **Ray Douglas**

London

Heading the FTSE 250 index was energy explorer **Ithaca**, which rallied on news that the UK government planned to allow more oil and gas drilling in the North Sea.

Prime Minister **Rishi Sunak** said the move would help Britain become more energy independent.

The announcement buoyed Ithaca's peers, including **EnQuest**, **Diversified** and **Harbour**, with the latter lifted further by news that two of its carbon projects had been awarded so-called “track 2 status” by the UK government.

The development meant Harbour could begin talks with Whitehall over the terms of the economic licences for the schemes, it said. These projects form part of plans to develop a domestic carbon capture and storage sector aimed at cutting emissions.

Joining Ithaca and Harbour in the upper reaches of the mid-cap index was **Dr Martens**.

Sky News reported that activist investor **Sparta Capital** had “quietly accumulated stock worth tens of millions of pounds” in the boot brand and was now a top-10 shareholder.

In the bottom half of the FTSE 250 was subprime lender **Vanquis Banking**, formerly Provident Financial, which slid after announcing that it had bought money-saving fintech group **Snoop** for an undisclosed sum. **Ray Douglas**

FT FINANCIAL TIMES

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MARKET DATA

FT500: THE WORLD'S LARGEST COMPANIES

Table with columns for Country, Company Name, Price, Day Change, High, Low, Yld, P/E, MCap m. Includes sections for Australia (AS), Brazil (BS), Canada (CS), China (HS), Denmark (DR), France (FR), Germany (GE), Hong Kong (HK), India (IN), Italy (IT), Japan (JP), Korea (KS), Mexico (MX), Netherlands (NL), New Zealand (NZ), Norway (NO), Saudi Arabia (SA), Singapore (SS), South Africa (SA), South Korea (KS), Sweden (SE), Switzerland (SW), Taiwan (TW), Thailand (TH), United Arab Emirates (UAE), United Kingdom (UK), United States of America (US), and Vietnam (VN).

FT 500: TOP 20

Table with columns for Company Name, Close, Prev, Day Change, Week Change, Month Change. Lists top 20 companies by market cap.

FT 500: BOTTOM 20

Table with columns for Company Name, Close, Prev, Day Change, Week Change, Month Change. Lists bottom 20 companies by market cap.

BONDS: HIGH YIELD & EMERGING MARKET

Table with columns for Country, Rating, Bid Price, Bid Yield, Day's Change, Mth's Change, Spread, US. Lists high yield and emerging market bonds.

BONDS: GLOBAL INVESTMENT GRADE

Table with columns for Country, Rating, Bid Price, Bid Yield, Day's Change, Mth's Change, Spread, US. Lists global investment grade bonds.

INTEREST RATES: OFFICIAL

Table with columns for Country, Rate, Prev, Day Change, Week Change, Month Change. Lists official interest rates for various countries.

INTEREST RATES: MARKET

Table with columns for Country, Rate, Prev, Day Change, Week Change, Month Change. Lists market interest rates for various countries.

BOND INDICES

Table with columns for Index Name, Index, Day's Change, Month's Change, Year Return, 1 Month Return, 1 Year Return. Lists various bond indices.

VOLATILITY INDICES

Table with columns for Index Name, Index, Day's Change, Prev, 52 wk High, 52 wk Low. Lists volatility indices.

GILTS: UK CASH MARKET

Table with columns for Maturity, Price, Yield, Day Change, Week Change, Month Change, High, Low, Amnt. Lists UK gilt yields.

COMMODITIES

Table with columns for Commodity Name, Price, Change, Agricultural & Cattle Futures. Lists various commodity prices.

BONDS: INDEX-LINKED

Table with columns for Index Name, Price, Yield, Month Return, Value, No of Stocks. Lists index-linked bonds.

BONDS: BENCHMARK GOVERNMENT

Table with columns for Country, Rating, Bid Price, Bid Yield, Day's Change, Month Change, Year Return. Lists benchmark government bonds.

GILTS: UK FTSE ACTUARIES INDICES

Table with columns for Index Name, Price, Yield, Day Change, Week Change, Month Change, High, Low, Amnt. Lists UK FTSE actuarial indices.

PRECIOUS METALS (PM LONDON FIX)

Table with columns for Metal Name, Price, Change, Live Cattle, Live Hogs. Lists precious metal prices.

BONDS: TEN YEAR GOVT SPREADS

Table with columns for Country, Bid vs Prev, Spread, Bid vs Prev, Spread, Bid vs Prev. Lists ten-year government bond spreads.

UNITED STATES OF AMERICA

Table with columns for Company Name, Price, Day Change, High, Low, Yld, P/E, MCap m. Lists US companies.

UNITED KINGDOM (UK)

Table with columns for Company Name, Price, Day Change, High, Low, Yld, P/E, MCap m. Lists UK companies.

EUROPEAN COMPANIES

Table with columns for Country, Company Name, Price, Day Change, High, Low, Yld, P/E, MCap m. Lists European companies.

ASIAN COMPANIES

Table with columns for Country, Company Name, Price, Day Change, High, Low, Yld, P/E, MCap m. Lists Asian companies.

AFRICAN COMPANIES

Table with columns for Country, Company Name, Price, Day Change, High, Low, Yld, P/E, MCap m. Lists African companies.

OCEANIC COMPANIES

Table with columns for Country, Company Name, Price, Day Change, High, Low, Yld, P/E, MCap m. Lists Oceanic companies.

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Data provided by Morningstar | www.morningstar.co.uk



*Available to Premium subscribers

Sources: FT NYMEX, ICE, EUREX, CBOE, ICE, Liffe, CME, LME/London Metal Exchange. Latest prices as of 11:00 AM GMT on 31/07/2023.

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MANAGED FUNDS SERVICE

Main table containing financial data for various fund providers including abrdn Capital, Blue Whale Growth Fund, edentree, HPB Assurance Ltd, Janus Henderson Investors, Oasis, ram ai, ToscaFund, and others. Includes columns for Fund, Bid, Offer, Div./Yield, and Regulated status.



Algebris Investments

Table of Algebris Investments funds: Algebris Financial Credit I EUR, Algebris Financial Credit R EUR, Algebris Financial Credit Rd EUR, Algebris Financial Income I EUR, Algebris Financial Income R EUR, Algebris Financial Income RR EUR, Algebris Financial Equity B EUR, Algebris Financial Equity R EUR, Algebris IG Financial Credit I EUR, Algebris IG Financial Credit R EUR, Algebris Global Credit Opportunities I EUR, Algebris Global Credit Opportunities Rd EUR, Algebris Core Italy R EUR, Algebris Core Italy R EUR, Algebris Sust. World B, Algebris Sust. World R

Brooks Macdonald International Fund Managers Limited

Table of Brooks Macdonald International Fund Managers Limited funds: Euro High Income, Sterling Bond, Balanced Strategy A, Balanced Strategy, Cautious Balanced Strategy A, Growth Strategy A, High Growth Strategy A, Cautious Balanced Strategy, Growth Strategy, High Growth Strategy, US\$ Growth Strategy, Dealing Daily Initial Charge Nil for A Classes and up to 2% for other classes

The Antares European Fund Limited

Table of The Antares European Fund Limited funds: AEF Ltd Usd, AEF Ltd Eur

CG Asset Management Limited

Table of CG Asset Management Limited funds: Absolute Return Cls M Inc, Capital Gearing Portfolio GBP P, Capital Gearing Portfolio GBP V, Dollar Fund Cls D Inc, Dollar Hedged GBP Inc, Real Return Cls A Inc

Artemis Fund Managers Ltd

Table of Artemis Fund Managers Ltd funds: Artemis Corporate Bond I Acc, Artemis Positive Future Fund, Artemis Target Return Bond I Acc

Chartered Asset Management Plc Ltd

Table of Chartered Asset Management Plc Ltd funds: CAM-GTI VCC, CAM-GTI VCC, RAIC VCC

Ashmore Group

Table of Ashmore Group funds: Emerging Markets Equity Fund, Emerging Markets Equity ESG Fund, Emerging Markets Frontier Equity Fund, Emerging Markets Blended Debt Fund, Emerging Markets Blended Debt ESG Fund, Emerging Markets Active Equity Fund, Emerging Markets Corporate Debt Fund, Emerging Markets Debt Fund, Emerging Markets Local Currency Bond Fund

Atlantis Sicav

Table of Atlantis Sicav funds: American Dynamic, American One, Bond Global, Eurocircance, Far East

Dodge & Cox Worldwide Funds

Table of Dodge & Cox Worldwide Funds funds: EUR Accumulating Class, EUR Distributing Class, EUR Distributing Class (H), GBP Distributing Class, EUR Accumulating Share Class, EUR Distributing Share class, EUR Accumulating Share Class, EUR Distributing Class (H)

Dodge & Cox Worldwide Funds plc-U.S. Stock Fund

Table of Dodge & Cox Worldwide Funds plc-U.S. Stock Fund funds: USD Accumulating Share Class, GBP Accumulating Share Class, GBP Distributing Share class, EUR Accumulating Share Class, EUR Distributing Share class

Dragon Capital

Table of Dragon Capital funds: Fund Information: info@dragoncapital.com, Vietnam Equity (UCITS) Fund A USD

Guinness Global Investors

Table of Guinness Global Investors funds: Guinness Global Equity Income Y GBP Acc, Guinness Global Investors Y GBP Acc



Findlay Park Funds Plc

Table of Findlay Park Funds Plc funds: American EUR Unhedged Class, American Fund USD Class, American Fund GBP Hedged, American Fund Unhedged

Foord Asset Management

Table of Foord Asset Management funds: Foord Global Equity Fund (Lux) I R, Foord Global Equity Fund (Sing) B, Foord International Trust (Sav)

GAM

Table of GAM funds: LAFS GBL FOWD 50 DV YLD-No-0, LAFS GBL MED DEV 25 YLD-No-0, LAFS GBL TOP 50 DV YLD-No-0

MILLTRUST INTERNATIONAL

Milltrust International Managed Investments ICAV

Table of Milltrust International Managed Investments ICAV funds: British Innovation Fund, MAI - Buy & Lease (Australia), MAI - Buy & Lease (New Zealand), Milltrust Global Emerging Markets Fund - Class A

Milltrust International Managed Investments SPC

Table of Milltrust International Managed Investments SPC funds: Milltrust Alaska Brazil Fund SP A, Milltrust Laurium Africa Fund SP A, Milltrust Marcellus India Fund SP, Milltrust Singar ASEAN Fund SP Founders, Milltrust SPARK Korea Equity Fund SP A, Milltrust Xingtao China Fund SP A, The Climate Impact Asia Fund SP A, The Climate Impact Asia Fund (Class B)

Mirabaud Asset Management

Table of Mirabaud Asset Management funds: Mir. - Gls Strag. Bd I USD, Mir. - DncEur D Cap GBP, Mir. - UKEq HA Cap I GBP

Guinness Global Investors

Table of Guinness Global Investors funds: Guinness Global Equity Income Y GBP Acc, Guinness Global Investors Y GBP Acc

Parisma Investment Fds

Table of Parisma Investment Fds funds: PGC B, PGC C

Prusik Investment Management LLP

Table of Prusik Investment Management LLP funds: Prusik Asian Equity Income B Dist, Prusik Asia Fund U Dist, Prusik Asia Sustainable Growth Fund A Acc

Parisma Investment Fds

Table of Parisma Investment Fds funds: PGC B, PGC C

Prusik Investment Management LLP

Table of Prusik Investment Management LLP funds: Prusik Asian Equity Income B Dist, Prusik Asia Fund U Dist, Prusik Asia Sustainable Growth Fund A Acc

Private Fund Mgrs (Guernsey) Ltd

Table of Private Fund Mgrs (Guernsey) Ltd funds: Monument Growth 25/07/2023

Parisma Investment Fds

Table of Parisma Investment Fds funds: PGC B, PGC C

Prusik Investment Management LLP

Table of Prusik Investment Management LLP funds: Prusik Asian Equity Income B Dist, Prusik Asia Fund U Dist, Prusik Asia Sustainable Growth Fund A Acc

Private Fund Mgrs (Guernsey) Ltd

Table of Private Fund Mgrs (Guernsey) Ltd funds: Monument Growth 25/07/2023

Parisma Investment Fds

Table of Parisma Investment Fds funds: PGC B, PGC C

Data Provided by



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The fund prices published in this edition along with additional information are also available on the Financial Times website, www.ft.com/funds. The funds published on these pages are grouped together by fund management company.

Prices are in pence unless otherwise indicated. The change, if shown, is the change on the previously quoted figure (not all funds update prices daily). Those designated S with no prefix refer to US dollars. Yield percentage figures (in Tuesday to Saturday papers) allow for buying expenses. Prices of certain older insurance linked plans might be subject to capital gains tax on sales.

Guide to pricing of Authorised Investment Funds: (compiled with the assistance of the IMA, The Investment Association, Camomile Court 23 Camomile Street, London EC3A 7LL. Tel: +44 (0)20 7831 0898.)

OEIC: Open-Ended Investment Company. Similar to a unit trust but using a company rather than a trust structure.

Different share classes are issued to reflect a different currency, charging structure or type of holder.

Selling price: Also called bid price. The price at which units in a unit trust are sold by investors.

Buying price: Also called offer price. The price at which units in a unit trust are bought by investors. Includes manager's initial charge.

Single price: Based on a mid-market valuation of the underlying investments. The buying and selling price for shares of an OEIC and units of a single priced unit trust are the same.

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ARTS

Where Anatolian rock meets Ghanaian gospel

There were musical surprises around every corner at this year's Womad Festival, writes David Honigmann

When The Beatles finished recording their *Sgt Pepper* album in 1967, they broadcast it at dawn over the rooftops of Chelsea. Last weekend Peter Gabriel, finishing up his first album proper in 20 years, arranged for *i/o* (about ageing and grief – for parents and for the planet) to be pumped out through multiple speakers at an “immersive listening session” in a forest clearing underneath a seven-metre-wide replica of the Moon at Womad Festival in Wiltshire. In which setting it sounded reassuringly timeless and occasionally sublime.

But a whole festival was taking place all around, with surprises everywhere, from joyous northern Ghanaian Frafra synth gospel to samba rap to Welsh and Colombian harp battles. Last year ADG7 made a splash with their eclectically instrumented modern take on northern Korean folktales. Following in their footsteps came Leenalchi from South Korea, who play an updated form of pansori, the austere narrative music performed by a singer and a single drummer. But the band, with two bass guitars, three singers (in their Womad configuration, at least), keyboard bleeps and interjections and relentless kit drums, were anything but austere. The singers swapped lines around conversationally and then dramatically; cartoon woodblock animations unspooled behind “Tiger Is Coming” and then full-on dayglo Hallyu for “Please Don’t Go”.

Mokoomba, Victoria Falls’s finest musical export, staked their claim as future headliners. The Zimbabwean group opened with a brooding “Masangango”, matching the gathering clouds. Trustworth Samende snapped a guitar



Above: Israeli-born singer Liraz played music that reflected her Iranian heritage. Below: Femi Kuti — Garry Jones



string and Abundance Mutori filled in with a dub-heavy bass vamp until Samende was ready to unleash the band’s trademark mix of jit and zamrock. By the end, as “Welelye” segued into “Africa”, the crowd were dancing and shouting amid the raindrops.

Orchestral Qawwali Project brought a full string orchestra, plus French horn and a gong hovering, like Chekhov’s gun waiting to be deployed. But the frontline is a traditional Qawwali party: harmoniums, tabla, backing singers pushing with steady, accelerating claps, and a powerful singer, Abi Sampa.

She and musical director Rushil Ranjan have taken on the tricky task of marrying western classical and Sufi devotional music and bringing it to a festival that Ranjan described as “Qawwali’s spiritual home in the west”. Some

Birmingham suburbs might dispute that; but the reprises of qawwals performed at earlier Womads by Nusrat Fateh Ali Khan were rapturously energetic. The crowd thrilled as a harmonium intro resolved into “Allah-Hoo”; and a closing run through endless false climaxes on “Dam Mast Qalandar”, the basis for Nusrat’s “Mustt Mustt”, exemplified traditional Qawwali bad behaviour as the orchestra grandiosely overran their stage time and had the power pulled mid-flight, to disappointed boos and a standing ovation.

The singer Liraz, born in Israel to an Iranian Jewish family, was greeted by a sea of waving red, white and green flags. Vexillological analysis identified the lion-and-sun emblem of pre-revolutionary Iran, which her parents left to move to Tel Aviv. She sings entirely in Farsi, in solidarity with Iranian women; her last two albums were made with musicians from Iran, the former with soundfiles traded over the internet, the latter in person in a clandestine session in an Istanbul basement.

Here her Israeli band captured their heady amalgam of Anatolian rock, Shah-epoch Tehran disco and “Babooshka”-era Kate Bush. Liraz swapped her glittery gold veil to brandish her own Iranian flag, embroidered with the words “Women Life Freedom”.

Palestinian singer Reem Kelani, making a welcome return to the festival in a shady Arboretum, took her jazz trio on a musical tour of the Arab world. There was polyrhythmic clapping on wedding songs (“If you let us in,” promised the groom’s family, “we will make you leader of all the Arab tribes”), then a Galilean lullaby shifting in and out of darkness with gentle piano triplets from Bruno Heinen. A galloping reading of Sayyid Darwish’s “The Porter’s Anthem” brought Weimar to Cairo. Nets were cast and crews gathered together



Kwon Song-Hee of South Korean band Leenalchi — Redferns

with a brisk “yallah” on a celebration of fishing, from the trawlers of Gaza to the pearl divers of Kuwait, where Kelani grew up. Best of all was a sojourn in Al-Andalus: Carlos Cano’s song about the last Arab ruler of Seville, al-Mu’tamid ibn Abbad, was followed by a setting of the poet-king’s own farewell to the Alcazar and to the city.

The Iranian classical musician Kayhan Kalhor made one of the albums of the year with the kora player Toumani Diabaté, *The Sky Is the Same Colour Everywhere*. Here Kalhor was joined by the equally talented Erdal Erzincan from Turkey. Iranian spike fiddle (kamancheh) and Turkish lute (baglama) are a

By the end of Mokoomba’s set, the crowd were dancing and shouting amid the rain

perfect fit: the two men played a single uninterrupted hour-long flow. Kalhor set up sad descending melodies, occasionally dropping his bow to use the kamancheh for percussion, tapping beats on its neck, playing pizzicato, strumming chords; Erzincan watched and waited, keeping time on the baglama before diving into fast solos of his own. It all culminated in a brisk jig, before the two locked eyes and finished perfectly in sync, as if a long and complex equation had finally been solved.

“If you want to lie down,” offered Estonian singer Mari Kalkun, “that’s fine by me.” Even in the early hours of

Sunday morning, no one accepted her invitation. On record her music sounds utterly organic, as if hewn from the earth, but in performance she was constantly sampling and looping herself with foot pedals so the layered construction was apparent. Accompanying herself on piano and a kannel zither the size of a bodyboard, she sang of creation, of the dying languages of her corner of Estonia, of the world tree that blocks out the light. The delicate melody of “Tõistmuudu” rang clear; on “Mu Vallakoolomise Paal Kiil” the zither sparkled as if the night was raining stars.

Heavy rains on Sunday left the crowds skating gingerly on mud. Horace Andy delivered a groundshaking reggae set, reminding the audience and the food stalls that money is the root of all evil while mining the best of his own career and his collaborations with Massive Attack. Japanese psych trio Kuunatic played an extended version of their science fiction concept album, *Gate of Klūna*, with a deep thump of drums, sternum-cracking basslines and shrine instrumentation of flute and shakers. Soul II Soul brought matters back to reality. And Femi Kuti & the Positive Force closed out with high-energy Afrobeat for those who had resisted the siren call of the M4, railing against corruption, bad education and healthcare and failing electricity supplies, messages more than usually universal.

“I’ve got a lot on my mind,” he sang, as he turned this corner of a Wiltshire field into downtown Lagos. “A lot on my mind.”

womad.co.uk

Zimbabwean group Mokoomba
Nathan Brown



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A service from the Financial Times

Slick, dark and grimly entertaining

OPERA

Le nozze di Figaro
Salzburg Festival
★★★★☆

Shirley Apherop

Count Almaviva is a mafia boss, Figaro one of his henchmen. Bartolo is a crooked cleric with a heroin habit, also on his payroll. In this hard-drinking, drug-addicted milieu, only Cherubino is sober; poetry is his drug of choice. And everyone is in lust with him.

Martin Kušej’s new staging of Mozart’s *Le nozze di Figaro* for the Salzburg Festival is slick, dark and grimly entertaining. The set, by Raimund Orfeo Voigt, is a faceless concrete bunker – part luxury penthouse, part underground car park, part boarding school bathroom. Antonio’s garden is a rubbish chute.

That the Count is a murderer and a rapist would probably have been clear without the addition of a blood-smeared chorus of white-clad girls, but Kušej wouldn’t be Kušej without a bit of extra gore. Susanna is clearly attracted to him despite his evil tendencies; and of course, the Countess knows.

In the end, although everyone has a gun, this is a fairly conventional *Figaro*. By the fourth act, Kušej seems to have run out of ideas, and lets his characters crawl through beds of rushes as the libretto dictates, with no suggestion of why the implausible costume swap between the women should work. The audience boos anyway.

Kušej’s handiwork is meticulous, though, and his characters live and breathe. More than this, everything breathes with the music. Raphaël Pichon drives the Vienna Philharmonic far from its comfort zone, away from cushioned and syrupy sound and into the world of crisp, hard-edged classicism – brisk, taut and wide awake. Kušej’s staging is musical, Pichon’s conducting theatrical; the two work together to a degree that is far more rare than it should be. Every detail has been carefully thought through, and the symbiosis is breathtaking.

When Lea Desandre’s Cherubino sings, the Countess and Susanna fall in love with the sheer beauty of sound; so do we. Desandre’s young lover is neither cute nor childish; (s)he is gamine,

androgynous and superlatively seductive. At last, we can believe the extent of the Count’s jealousy.

The singing is uniformly superlative. Sabine Devieille’s Susanna is knowing, clever and capable of stopping time with the purity of her upper register. Krzysztof Baczyk is a big, dangerous Figaro, wry and thuggish yet utterly likeable. André Schuen is suave and deadly as Almaviva; Adriana González has tragic stature as the neglected Countess. All the voices are sonorous, well-balanced, nuanced and clean, and recaptulations are discreetly and tastefully ornamented. Listening is bliss.

This is a *Figaro* without any major revelations, but it is very, very well-made.

To August 28, salzburgerfestspiele.at



Sabine Devieille and Krzysztof Baczyk as Susanna and Figaro in 'Le nozze di Figaro' Matthias Horn

FT BIG READ. TECHNOLOGY

The US military is opening up to defence and weapons start-ups as evolving technology begins to transform modern warfare – and this whiff of opportunity has spurred a gold rush among investors.

By Tabby Kinder



Silicon Valley and the AI arms race

For eight years, a fleet of bright orange, unmanned sailboats bobbed around the Bering Sea near Alaska, counting pollock and feeding data to the US government's oceanic exploration agency. Amassing an unrivalled database of ocean maps which could then be analysed by machine learning programs, the autonomous vessels made by Saildrone, a start-up founded in 2013 by young British engineer Richard Jenkins, made significant contributions to scientific research on climate change.

But as geopolitical tensions between the US and China increased, Saildrone landed a much bigger fish, one with a fresh sense of urgency and a significant budget: the US Department of Defense.

By 2021, the San Francisco-based company was helping the US Navy to develop an armada of artificial intelligence systems to conduct surveillance in international waters, including the Arctic Ocean surrounding Russia and the South China Sea.

Silicon Valley venture capitalists rushed to back it, investing \$100mn in the small company in 2021 compared to \$90mn in total prior to that. Shortly after, it started developing its "Saildrone Surveyor" for the US Navy – a 65-foot autonomous vessel designed for deep ocean intelligence, such as surveillance and reconnaissance. "We were 10 years ahead," says Jenkins, the start-up's chief executive, arguing that his company is a "good example of where commercial tech is so much more advanced and more nimble" than the systems being developed by the US military.

It is a blueprint that could prove crucial for the US as it races to evolve its defence strategy from a reliance on heavy hardware such as tanks, ships and aircraft to more nimble investments in disruptive systems, such as artificial intelligence that has the power to transform modern warfare.

Three factors are driving that shift: China's rapid development of advanced weapons systems that negate US defences, the war in Ukraine which has highlighted the advantages of integrating commercial tech into a nation's military and the startling advances in AI.

For all these reasons, the US government has become a far more motivated customer, while a downturn in deals and valuations in Silicon Valley has made the public defence sector seem like a stable and reliable option for start-ups.

The whiff of opportunity has spurred a gold rush among investors in California, who are piling billions of dollars into defence and weapons technology start-ups. Venture capital in the sector has doubled from around \$16bn in 2019 to \$33bn in 2022, PitchBook data shows.

But getting the defence department to reallocate some of its mammoth \$886bn budget from its five incumbent prime contractors, which include Lockheed Martin and Boeing, to the thousands of entrepreneurs producing cutting-edge systems remains an obstacle. Tech entrepreneurs and investors have accused military leaders of paying lip service to the benefits of disruptive

From left: an Epirus Leonidas prototype developed to disable drone swarms; a Ukrainian soldier with a drone; a modified F-16 tests AI guidance systems; and the Saildrone Surveyor

FT montage/Getty Images/Reuters

technology, but holding back contracts. "For the first time ever, the US military is dependent on commercial tech to win a war, but they're not organised to deal with commercial tech," says Steve Blank, a tech veteran and founding member of the Gordian Knot Center at Stanford, which was set up to train innovators in national security.

"China operates like Silicon Valley," he adds, pointing to the tech sector's speed of innovation and agility. "On a good day, the DoD operates like Detroit," the US city that never recovered from the decline of auto-making. Cherissa Tamayori, director of acquisition at the Defence Innovation Unit (DIU), an arm of the DoD that was set up in 2015 to push commercial technology and help companies navigate the bureaucracy of military procurement, agrees that Silicon Valley is "significantly important" to national security.

"We need to make sure our military is equipped with the best tech out there, wherever it comes from," she says. "Our adversaries overseas are using commercial technologies, and that is increasing the urgency and need for us to figure this out."

A slow start

Until recently, the Pentagon's efforts to tap the Silicon Valley innovation machine for national defence had been underwhelming.

A small group of start-ups has reaped some rewards. Six of them – ShieldAI, Hawkeye 360, Anduril, Rebellion Defense, Palantir Technologies and Epirus – have been valued at over \$1bn. Only a handful of aerospace or space companies that provide defence capabilities have attracted colossal investment, such as Elon Musk's SpaceX, which is nearing a valuation of \$150bn.

Anduril has won a blockbuster public contract, worth nearly \$1bn, from the US Special Operations Command for technology that can detect drones and shoot them out of the sky. However, large government contracts of the scale required to manufacture complex systems remain a rarity. Instead, venture capital firms such as Andreessen Horowitz, Lux Capital and SVC have provided much of the early backing, while a slow and frustrating public procurement process means many of the early winners have had to rely on billionaire founders to survive

their formative years. These include data analytics group Palantir, set up by tech entrepreneur Peter Thiel, and Anduril, founded by Palmer Luckey after he sold his virtual reality start-up Oculus to Facebook.

"I have faced this problem every day for eight years," says Brandon Tseng, founder of ShieldAI, which launched in 2015 and is now valued at \$2.3bn. "Yes, we have scaled, but we have to continue to scale, and the amount we have been able to capture has been minuscule in comparison to the prime [contractors]." For Saildrone founder Jenkins, the system worked – eventually. "Could we have got there sooner with better contracting? Absolutely."

The source of frustration is the rigid planning, programming, budget and execution buying framework, known as PPBE, used to allocate resources across the military. It was established in the 1960s to end conflicts of interest, but the layers of bureaucracy make it notoriously slow and difficult to navigate. Competition waned as the defence market consolidated. Both Palantir and SpaceX resorted to suing the Pentagon for the right to compete for business.

Designed to acquire physical assets like aircraft parts and tanks, critics say the framework is unsuitable for the kind of software that is set to revolutionise future warfare. It takes around two years to land a serious contract, a timescale that has pushed many inventors into the so-called Valley of Death in which desirable prototypes are lost because the companies behind them wither and die waiting to win work.

Speed is a factor for another reason. "By the time you get through the slog, it is two years later and the technology is obsolete," says Thomas Tull, a billionaire investor and chair of multibillion-dollar US Innovative Technology Fund.

Initiatives from the DoD, such as the DIU and AFWerx, which was set up in 2017 to help young companies sell to the US Air Force, have had limited budgets. In-Q-Tel, the venture arm of the CIA, which was founded in 1999, has made hundreds of investments in start-ups such as Keyhole, which later became Google Earth, and Palantir.

But its funds remain relatively small. It invests between \$500,000 and \$5mn, and companies the DIU has backed have been awarded around \$5bn in contracts from US defence agencies, a fraction of the trillions of dollars spent on defence procurement since its launch.

China's hypersonic missile tests, followed by Russia's invasion of Ukraine in 2022, focused minds at the Pentagon. Reform was becoming essential.

The catalysts for change

Ukraine's deployment of dual-use technology – capabilities that have both commercial and defence applications – such as satellite imagery and autonomous drones is among the biggest catalysts for the US to bridge the chasm between Washington and California.

When Musk's SpaceX opened up the Starlink internet service, which is resistant to Russian interference, it was the

first time a commercial company had provided the backbone for a country's military capability during wartime.

"What's happened in Ukraine has been a game-changer. More commercial technology is being used than during any other conflict," says Mike Brown, a venture capitalist at Shield Capital and the former director of the DIU. "That has got the wheels turning for the US military, which is saying, 'We need to adopt far more of this.'"

There is also an increasing pressure to tap into the brilliant minds of Silicon Valley and its deep-pocketed investors if the US wants to catch up with China's advanced technology. Beijing's testing of anti-ship ballistic missiles and long-range hypersonic missiles that can probably evade US defence systems underscored how critical innovation is as a deterrent.

Blank, of Stanford, puts it like this: "The question [for the Pentagon] is what else should we be putting in the air or in the water to make a problem for China so complicated that they have to think about peace, not conflict."

And, then of course, came the biggest game-changer of all: the rapid development of AI, already believed to be the most significant invention to the future of war since the US developed the atomic bomb in the 1940s. The existing military "kill chain" – shorthand for the process by which warfighters identify, track and kill targets – would be rendered obsolete by AI: kills could potentially be carried out at hypersonic speeds without human involvement.

Mass firing of long-range anti-ship missiles could wipe out hardware such as aircraft carriers – on which the US spends tens of billions a year – on day one of a conflict with China. The battlefield infrastructure of the 20th and 21st centuries would stand little chance against swarms of autonomous drones, unmanned attack subs and synthetic aperture radar that can observe practically any movement on the planet.

"The advancement [of AI] over the past six months has changed everything," says Tull, of the ITF, adding that the technology is still in relative infancy.

Several defence tech start-ups that harness the power of AI have already changed the way the US military gathers and deploys intelligence. Almost half of Palantir's \$1.9bn revenues last year came from US government contracts, including to provide AI software that uses surveillance technology and data analytics to track and follow suspected terrorists, for example. In April, Palantir demonstrated how its AI could be used to rapidly analyse a battlefield situation, generate potential courses of action and submit an operational plan to "neutralise" the threat.

San Francisco-based PrimerAI, which scrapes thousands of sources of "open intelligence" and uses natural language processing to analyse it, delivered crucial intelligence to the US shortly before Russia invaded Ukraine.

AI is also changing military hardware. In December 2022, ShieldAI piloted

'For the first time, the US military is dependent on commercial tech to win a war, but they're not organised to deal with commercial tech'

'The AI advancement over the past six months has changed everything'

the first unmanned F-16 fighter jet at an airfield north of Los Angeles. It was a breakthrough for the US Air Force, which has contracted ShieldAI to develop unmanned aerial vehicles.

American start-ups like BlackSky, Capella and PlanetLabs – remote sensing companies that fuse AI and satellite technology to provide real-time detailed overhead images – have allowed Ukraine to pinpoint the precise location and status of advancing Russian convoys. Now they have prototype deals with the DIU.

Between 2001 to 2016, while the US was focused on the war on terror, Russia and China were building advanced capabilities that countered what we have been using, says ShieldAI boss Tseng. "We needed a plan to modernise [in order to deal with] these threats."

Tech battlefield

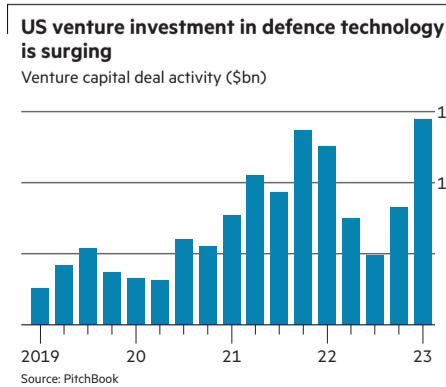
So far, that plan has not been borne out by the numbers. The 100 largest venture-funded defence start-ups have collectively raised \$42bn from investors in their lifetimes. By contrast, the total revenue they have made from government contracts is between \$2bn and \$5bn, according to the Silicon Valley Defense Group – a non-profit organisation aimed at increasing collaboration between the region and politicians. Of those 100 companies, two-thirds are start-ups that have developed space or machine-learning technologies.

In a report published in July, the SVDG accused the DoD of dishing out "door prizes but no sustained commitments" to include start-ups producing cutting-edge systems in major defence acquisition programmes. This echoed the sentiment of a letter from founders and investors of Silicon Valley start-ups to defence secretary Lloyd Austin weeks earlier, criticising the government's "antiquated" process for buying military technology. The letter also warned the US was rapidly losing ground on the "technological battlefield".

It would be wrong to claim the US is doing nothing. Last year's Defense Authorisation Act established a Congressional commission to examine ways to modernise military acquisition. In April, the DoD reorganised the DIU, elevating its new director, former Apple executive Doug Beck, to sit directly under Austin. Beck, who served in the US Navy for 26 years before joining Apple, where he reported directly to chief executive Tim Cook, is regarded as key to accelerating plans to bring the military and Silicon Valley closer together. Congress allotted \$111mn to fund the DIU's mission in 2023, about \$45mn more than the DoD had requested.

That the DIU introduced 100 new vendors to the Pentagon under his tenure shows a shift is under way, says former director Brown. "But it's not yet happening at scale," he adds.

"If you analyse total spending, for now it looks like we're buying the same large hardware we always have. But over the next couple of years, that will start to change."



The FT View



FINANCIAL TIMES

"Without fear and without favour"

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The Bank of Japan's timely tweak

Reaching the inflation target means getting serious about fiscal policy

Kazuo Ueda has passed his first big test as governor of the Bank of Japan. With last week's cleverly designed tweak to yield curve control — as the BoJ's cap on 10-year bond yields, in place since 2016, is known — he appears to have pulled off the delicate task of changing that policy without causing financial markets to fear an imminent rise in interest rates. Ueda's careful, patient stance is sound: Japan needs to entrench a habit of raising wages before the interest rate cycle turns downwards in the rest of the world. Rather than the BoJ, it is Japan's government that has more to do on economic policy.

The central bank's immediate challenge last week was to raise the cap on 10-year bond yields from 0.5 per cent without signalling a normalisation of

policy. It did this by keeping the 0.5 per cent figure in place but said it will now regard this as a "reference"; it raised the hard cap on yields to 1 per cent. The tactical success of this manoeuvre is clear from the limited market reaction, with 10-year yields rising modestly to around 0.6 per cent, while the yen is little changed. Ueda should feel well satisfied.

Broadly speaking, yield curve control has worked well in Japan, providing a clear guarantee of ultra-easy monetary policy through some difficult times for the economy. Nevertheless, issues have become apparent over time. In particular, fixing bond yields has made the yen highly sensitive to interest rate changes overseas, and as with any fixed price, the interest rate cap is vulnerable to speculative attack if markets think it may be changed. Raising the cap now, when there is no acute market pressure to do so, is therefore an astute move by Ueda. It provides insurance against further yen weakness at limited cost.

With inflation running at 4.2 per cent,

excluding volatile fresh food and energy prices, there have been calls for Japan to tighten monetary policy much faster. Ueda should beware of this path. For the past 30 years, the BoJ has been struggling to meet its 2 per cent inflation objective. A crucial ingredient to hit the target sustainably in future is a steady rise in labour incomes, but despite stronger wage-setting this year, Japan's economy is still some way from delivering.

The BoJ expects inflation to hit its target next year before dipping below it again the year after that. Meanwhile, China is on the verge of deflation and the rate cycle in the US and Europe is near a peak, so the external inflationary pressures on Japan are likely to abate.

Rather than the BoJ rushing to raise interest rates, the government of Prime Minister Fumio Kishida needs to complement monetary policy by setting out clearer fiscal plans. Efforts to boost worker productivity and support innovation in the private sector would help

Rather than the BoJ rushing to raise interest rates, the government needs to complement monetary policy by setting out clearer plans

deliver the sustained wage growth needed to meet the 2 per cent target. Yet debate in Japan is centred on the government's desire to increase defence spending and pay for it with gimmicks such as a potential sale of shares in telecoms company NTT. Japan emerged from Covid with a renewed fiscal deficit adding to its enormous public debt. Further out, spending on pensions and healthcare will inevitably have to increase as the population ages.

Getting fiscal and monetary policy to work together has been a constant challenge for economic management in Japan. Part of the argument for stimulative monetary policy was always the need to generate enough private demand to allow for fiscal consolidation. If Japan really is getting close to sustainable, on-target inflation then it behoves the government to think seriously about a fiscal policy that works in that environment. Ueda has started well, but the Bank of Japan cannot do this alone.

Opinion Society

Barbenheimer and the pointlessness of rivalry



Stephen Bush

The phrase "know your enemy" is generally synonymous with the importance of keeping tabs on the competition, whether by simply sampling your rival's product or by more nefarious means such as espionage. But another, less frequently used meaning is just as important: correctly identifying who your rivals actually are.

That's the act of corporate genius that saw the marketing and creative teams behind *Oppenheimer* and *Barbie* embrace the light-hearted meme about these two divergent films sharing a release date. Not only did it see more than 200,000 people in the US buy tickets for both films on the same day, it also increased the amount of free media that both received.

Although not much connects a brilliant, three-hour polemic about the

But the lessons of "Barbenheimer" apply far more broadly than entertainment. Politicians today would also be well-served by thinking very seriously about who are their competitors actually are. In France, the various political parties, other than the far-right National Rally, might jostle for power but, come the second round, the "republican front" has recognised the difference between competitor and enemy. Now that old understanding is fraying, which could result in disaster for both France and Europe.

In the US, the "No Labels" centrist group has convinced themselves that their most important competitors are the daft ideas that can be found in both political parties. But while Democrats certainly have no shortage of eccentric beliefs, a victory for Joe Biden is extremely unlikely to prevent centrists from clawing back power at a subsequent election. A victory for Donald Trump just might.

In the UK, Rishi Sunak seizes on whatever dividing line he can find with Keir Starmer, including the latter's willingness to build on the green-belt. But Sunak's biggest enemy isn't Starmer: it's the country's sluggish growth rates. Even if he is able to pull off a remarkable turnaround in Tory fortunes, he will do so at the cost of further limiting his own ability to deliver the policies he wants: such as teaching maths to 18, an admirable aim which cannot possibly be met without finding some way to increase the amount of money in the education budget.

Sunak surely can't do that without increasing sluggish growth, and part of the solution there is to abandon the dysfunctional planning regime. All too often, the prime minister is a Lionsgate Plus politician: what he does makes sense as part of a contest with his opposite number, but as an overall strategy it has a hole in it.

Most of us, of course, are not considering how to hold off Marine Le Pen in France or protect the rules-based order in the US or boost the UK's sluggish growth. But the "Barbenheimer principle" — that you should remember that the people you superficially compete with aren't the biggest threat to you — holds true almost everywhere.

In our romantic lives, our rivals aren't every attractive person our partners might happen across in work or at play. It's a general sense of drift or neglect. In our professional lives, we aren't really in direct competition with our internal rivals. It's our ability to make more sales or more discoveries or more entertainment that drives how we do. All too often, we end up in pointless acts of intrigue against our supposed "rivals" rather than working on the real obstacles to success.

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Letters

Starmer has a chance to seize high ground on climate policies

If, as seems likely, the Conservatives conclude from the Uxbridge and South Ruislip by-election that their best hope in the general election will be to turn themselves into opponents of net zero climate policies, what should Labour do? As Robert Shrimley notes ("Conservatives declare war on Big Everything", Opinion, July 27), there are voices within the party (including possibly his own) urging Keir Starmer to follow suit.

But this would be a strategic mistake. This is not just because net zero is a

moral and economic imperative in the face of rapidly accelerating climate change, or even because opinion polls show that climate policies have very wide public support, including in both the red and blue "walls". It is because Tory climate scepticism can finally give Starmer a defining narrative.

The Labour leader's competence and decency are evident. But the polls and focus groups show that he lacks definition: people don't know what he stands for.

The recent watering down of various policies in pursuit of fiscal rectitude only makes this problem worse. To give people reason to vote for them, politicians need "narrative identity": clearly defined causes they are for, and others they are against.

The Tories' lurch into an anti-green position gives Starmer the opportunity to achieve such an identity. He should define himself as the pro-climate-action leader, passionately championing a safe future for young people and voters' grandchildren, and

challenging the Conservatives head-on as truth-deniers and handmaidens of planetary disaster.

The world is crying out for leaders who can acknowledge honestly what is happening as the wildfires rage and Antarctica melts. Starmer is fortunate that this can also give him the clarity he needs to overcome his major weakness in public opinion polling.

Michael Jacobs
Professor of Political Economy,
University of Sheffield,
Sheffield, UK

Lobbying activity should be captured on register

It speaks volumes that both the Conservative head of the Commons public administration and constitutional affairs committee and the lobbying watchdog have criticised various elements of the government's proposed reforms to lobbying rules ("UK lobbying watchdog criticises government for rejecting reforms", FT.com, July 27). The latter, after all, has long avoided public comment.

As the industry body for UK lobbyists, the CIPR argues that the government has missed the chance to expand the scope of the lobbying register, which is currently blind to around 95 per cent of lobbying activity, to capture the huge numbers presently exempt from signing. Instead, we have been offered some tweaks, requiring government departments and civil servants to publish more information more regularly while obliging already-registered lobbyists to disclose more details about clients. Root and branch reform is needed, but the government is instead pruning a few branches while leaving the rotten oak untouched.



Transparency is need to restore faith in Britain's political system

Until we have a register that captures lobbying activity rather than who is doing the lobbying, we will not have the transparency needed to restore the public's faith in the political system.
Alastair McCapra
Chief Executive, Chartered Institute of Public Relations, London W3, UK

Ministers have shown a contempt for governance

Too little attention has been paid in the crisis at NatWest Group to the role of UK Government Investments.

In its annual report, published on July 18, UKGI proudly describes its role in acting as steward of the taxpayer's stake in NatWest.

If a government minister has concerns about the conduct of the CEO of a company in which the government has a stake, the proper course is to take that up with UKGI so that it can — along with the other shareholders, who between them own the majority of the shares — discuss the matter with the chair and the board.

Instead the City minister, the chancellor and the prime minister all appear to have ignored the stewardship role of UKGI. In doing so, they have undermined the authority and leadership of UKGI.

They have also shown contempt for principles of good governance and stewardship on which a healthy market economy depends.
Mark Goyder
Suffolk, UK

Comments by NatWest chair are alarming

Recent articles about NatWest chair Sir Howard Davies and his praise for his former CEO, who broke a variety of the most basic governance principles, paints a picture that is embarrassing for the UK financial markets.

As anyone who has served on a board of directors knows, the main job of a chair is to set clear governance rules and lead by example. Sir Howard has done none of this and has not exercised his most fundamental duties. All very alarming for a former FSA boss. Time for a new chair who has read the job description.

Tom Berger
London SW1, UK

Correction

●Paramount Energy & Commodities SA's subsidiary in the United Arab Emirates was incorporated in 2020 and was not created for the purpose of trading Russian oil at prices above \$60 per barrel, as incorrectly stated in a Lex note on July 6.

OUTLOOK

BRITAIN

MPs are stuck as parliament crumbles around them



by Lucy Fisher

Big Ben's clock tower is the unrivalled showpiece of Britain's parliament. Enveloped by ugly scaffolding in recent years while it underwent an external restoration project, Elizabeth Tower (renamed after the late queen) has just reopened following internal renovation.

But its gleaming condition — with regilded panels and a new coat of Prussian blue paint on the clock dial numerals — belies the sorry state of the old Palace of Westminster. Even newer parts of the estate are crumbling: just last month, rainwater deluged the covered courtyard of Portcullis House, when a pane of glass broke in the atrium's roof.

Six incidents of falling stonework, 10 fires, and one incident of potential asbestos exposure have been recorded since 2020, while leaking pipes regularly flood politicians' offices. The prospect of a blaze tearing through the estate remains a serious threat: parliament's archive, containing acts handwritten on 500-year-old vellum, is being rehoused in Kew.

MPs, however, appear paralysed over how to manage the problem — as they are over so many policies requiring system overhaul or spending commitments that will outlast the current government. Breaking political impasses over the NHS or university funding models, or fundamentally rethinking the pensions system, seem impossible.

Much of the parliamentary estate is

over half a century old and its water, electric, sewage and gas infrastructure needs urgent replacement. Proposals range from multibillion-pound options that involve moving MPs and peers off-site, to slower and even more expensive plans to do the work in stages so they can remain in the building. Meg Hillier, Labour chair of the public accounts committee, which scrutinises government spending, laments that the full upgrade has been repeatedly deferred. "It's what I call 'slow politics' — nobody thinks in the long term."

A board of cross-party MPs and peers, clerks and lay members is now in charge of devising a new shortlist of restoration options and parliament will vote on the final proposal this December. But the issue provokes conflicting and impassioned views. A 2018 vote to move parliamentarians off the estate and get on with the job was scotched last year when the Commons and Lords commissions swooped in to scrap the independent body overseeing the project, accusing it of having acted "in haste".

In the meantime, doing nothing is not cost neutral. The ad hoc patch-ups already cost the taxpayer £2mn a week. Politicians of all parties fear making a multi-decade, multibillion pound spending commitment at a time when public finances are tight. Even if the Palace of Westminster is a Unesco world heritage site, releasing funds for their own workplace risks looking self-serving. There is similar timidity elsewhere: England's social care model and planning system need wholesale

reform, yet neither the government nor opposition dare pursue it. Ministers admit privately that local government finance is convoluted and unfair, but memories of Thatcher's poll tax disaster discourage reform. Theresa May's equally doomed plans to transform social care will also cast a long shadow. Such issues tend to be shunted into what former Labour home secretary Charles Clarke called the "too difficult box" and shelved.

The political system is beset by an inertia-crisis paradox. Alice Lilly of the Institute for Government points to net zero ambitions — now being scaled back by the government in the hope of electoral gains — as another victim of this trend. "You get moments where there's a bit of political will and momentum, but that can quickly slip away because stasis is always easier than major reform," she says. When crises erupt, the response is "a knee-jerk reaction, rather than longer term, more strategic thinking", Lilly adds.

A sticking plaster approach to complicated policies and floundering organisations, such as the newly revamped Elizabeth Tower, may appear to mitigate economic and political costs but are in fact a false economy. In the long term, the UK's most difficult policy challenges face the same prognosis as parliament's renovation: the bigger the delay, the more tricky and expensive reform becomes. Even physical decay cannot shake politicians out of their inertia.

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Opinion

The real scandal of central bank digital currency

ECONOMICS

Andy Haldane



Driving down the M1 motorway in England recently, I was struck by a spray-painted message across a flyover: "Stop CBDC". It was the same message I'd seen earlier that week on a placard opposite Downing Street. These are not isolated views. Judging by a petition currently doing the rounds, tens of thousands of people across the UK have put their name to stopping CBDC. For them, CBDC is a scandal.

For the uninitiated, CBDC is central bank digital currency — a digital replacement for physical cash. At least 130 countries around the world are now considering issuing digital cash to their citizens. In the UK a consultation document was issued by the Treasury and

the Bank of England in February, to which the above-named petition is the citizen response.

Eight years ago, before CBDC was even an acronym, I wrote in a speech a few (I thought uncontroversial) lines about the possibility of digital cash. Cue howls of derision. A former lecturer of mine wrote a paper entitled "Haldane Cashes Out on Cash". A petition was mounted to stop me scrapping cash (which I signed, in a failed attempt to lighten the mood).

If nothing else, these responses make clear that cash is much more than a payments technology. It is one of the purest and oldest forms of public good, a symbol of identity and sovereignty. Choices about this public good are, ultimately and rightly, ones for citizens rather than central bankers or cryptographers. They are social, not technological, choices — and sometimes emotional ones.

And the social issues raised by CBDCs are without question real. This includes concerns about the privacy of the currency and about retaining access to cash for those who neither want nor can access CBDC. There are also those who

fear deposits might flee from commercial banks to the safe haven of CBDC at the first whiff of financial grapeshot.

Such concerns about financial stability are not to be dismissed. They have caused almost all CBDC designers — and all commercial banks — to conclude that it should pay no interest, since doing so would tend to add to the attraction, and increase the liquidity pressures on

Designers of CBDCs have opted to continue levying a large, stealthy, regressive tax on their citizens

banks under duress. This design choice has largely gone unnoticed by the public. This is strange because paying no interest on CBDCs has large and lasting implications for citizens, even though they may not realise it.

Cash is not just a payments medium; it is also a means of financing governments and central banks. Physical cash is an interest-free loan to government, a

direct tax on citizens levied in proportion to their cash holdings at a tax rate given by the interest rate. Most people are blissfully unaware they are being taxed in this way. The name of this tax — seigniorage — adds to its mystery and oddity.

The oddity does not end there. Seigniorage is a stealth tax that is both large and highly regressive. Highly regressive because cash is held disproportionately by the poorest and least advantaged in society. Large because, with a global stock of physical currency estimated at around \$8.3tn among the world's biggest economies, and interest rates of say 5 per cent, it amounts to a tax on global citizens of over \$400bn each year.

In a world where all cash was physical, central banks and governments could legitimately argue that it was technologically impossible to pay interest. Seigniorage was an unavoidable consequence of providing the public good of physical cash. With the advent of CBDC, those arguments are now otiose. Interest could easily and simply be paid on the CBDC held by citizens, just as it has been for many decades on the CBDC

held by banks (whose mystery name is "reserves").

For many decades, cash has been the only form of money on which no interest rate is paid, disadvantaging those who hold it. With the advent of CBDCs, we could remunerate cash and level the monetary playing field to the benefit of all citizens. Designers of CBDCs have foreclosed on this option, opting to continue levying a large, stealthy, regressive tax on their citizens. They have done so to protect banks and their own finance, both of whom have long benefited from this privilege.

Cash is our money, not theirs. This social choice is one that citizens should be debating and deciding. At present, we are doing neither. At the very point we could be lowering the fiscal burden of a large and regressive stealth tax, governments and central banks are instead choosing to reinforce and raise it. This is a CBDC scandal, if not the one discussed by graffiti artists on motorway flyovers or indeed anyone else.

The writer, an FT contributing editor, is chief executive of the Royal Society of Arts

West must match Russia and China in dark arts of grey zone

Michael Miklaucic

Russia's unprovoked war against Ukraine grinds into its 18th month. It is a war fought with blood and iron.

Shorn of the nuance or ambiguity of the so-called grey zone, this is old-fashioned, heavy metal warfare. Desperate to prevail, Russia has dangled the threat of nuclear retaliation against any western-supported escalation. In these circumstances one might ask if the grey zone remains a valid concept? Are cyber attacks, disinformation and influence campaigns still relevant? The answer is a resounding "Yes".

Ukraine is but a single front in a larger war on a global scale over what is and is not permissible in international relations. While defending Ukraine's sovereignty is vital, the war over the future global order is also being fought along many other fronts and Russia is not our only adversary.

Ināra Mūrniece, Latvia's defence minister, warned recently that it is wrong to think Russia has been weakened by this war and is incapable of strategic surprises. On the contrary, though its military has performed dismally in Ukraine, Russia maintains a robust capacity to subvert our interests with a full range of tools below the threshold of military combat. In 2016 Russian trolls interfered with the US presidential election. In 2017 the Kremlin-backed Sandworm hacker group unleashed NotPetya malware on the online world, costing billions of dollars. Russia's information warfare machine can sow discord in strong and weak countries alike.

China, too, uses a sophisticated grey zone toolbox, including economic and trade coercion, naval power, a huge fleet

Military support alone cannot win in Ukraine, much less in the struggle over the liberal global order

of "fishing" vessels to bully neighbours in the South China Sea, militarisation of atolls in the South China Sea, Confucius Institutes at western universities and foreign police outposts which monitor expatriate Chinese. In 2021 China imposed a trade embargo and other sanctions on Lithuania in retaliation for the opening of a Taiwan Representative Office in Vilnius.

The non-military means available to advance a country's strategic interests have expanded in recent years. Our adversaries make effective use of them. Russian and Chinese information campaigns cast blame for the Ukraine war on Nato expansion and the hegemonic "west". Ukraine's friends may recognise this as the lie it is, but it resonates in the global south and in enclaves of gullible opinion in Europe and the US.

Weapons, training and intelligence provided to Ukraine are holding off a Russian military victory but, on their own, will lead to a frozen conflict with Russia in indefinite possession of over 15 per cent of Ukrainian territory. That would amount to a victory for Russia. It already occupies 20 per cent of Georgia and 12 per cent of Moldova, and is swallowing Belarus into its "union state".

Military support alone cannot produce a Ukrainian victory, much less victory in the bigger struggle over the liberal global order. If we wish to preserve this order, we must master the dark arts of the grey zone, using a full arsenal of sub-threshold tools based on the non-military elements of strategic power.

The portrayal of Vladimir Putin as a war criminal, and support for the International Criminal Court's arrest warrant, show how the west can do this. As a result of the ICC warrant, Putin was forced to cancel a trip to South Africa's meeting of the Brics countries. In July, only 17 African heads of state out of 54 attended Putin's Russia-Africa summit, as opposed to 43 that attended in 2019, limiting his ability to exert influence. To exploit this success, western countries should continue to ostracise Putin and mobilise their full information firepower to portray Putin as the criminal that he is.

The enduring relevance of the grey zone should not be dismissed. On the contrary, it is there that victory will be won in Ukraine and in the wider conflict over the future global order.

The writer is a senior fellow at National Defense University and the editor-in-chief of the PRISM journal

Ukraine's EU road is littered with obstacles

EUROPE

Tony Barber



A year ago, Ursula von der Leyen, the European Commission president, told Ukraine's parliament: "There is a long road ahead but Europe will be at your side every step of the way, for as long as it takes, from these dark days of war until the moment you cross the door that leads into our European Union."

She was right that Ukraine's road to the EU will be long. Just how long became apparent when Ukraine's push to join Nato, the western world's other premier institution, received the delicately worded response in July that the alliance would issue an invitation when "allies agree and conditions are met".

If anything, EU membership may turn out to be even harder for Ukraine to secure than Nato entry. In both cases, unanimous agreement among alliance states is a prerequisite for expanding the membership. As Sweden has discovered since applying to join Nato, this process is not necessarily smooth.

But Ukraine's EU bid raises an additional set of formidable challenges. In the first place, it is entangled with the process, to which the EU is formally committed, of admitting at least five other countries: Albania, Moldova,

Montenegro, North Macedonia and Serbia. Like Ukraine, none comes close for the moment to meeting the EU's exacting requirements on democracy, the rule of law, a functioning market economy and an ability to fulfil the obligations of bloc membership.

Turkey is the sixth official EU entry candidate, but its membership prospects — never strong even when Brussels and Ankara enjoyed a more constructive relationship than now — are remote in the extreme. The queue at the EU's door also includes Bosnia and Herzegovina, Georgia and Kosovo.

This long line of potential entrants, which would expand the EU club from 27 to 33 or even 37 countries, throws light on a second obstacle to the bloc's expansion. No matter how desirable as a way of stabilising Europe's eastern and south-eastern neighbourhood, enlargement will require far-reaching changes to the EU's institutions, policies and financial arrangements for which neither national governments nor electorates in most of the 27 member states appear prepared.

With respect to institutions, it would be difficult but not impossible to accommodate new members by reallocating seats in the European parliament, reweighting votes in the European Council (in which national governments meet) and redesigning the commission. Much more vexed is the question of whether, or how, to replace unanimity in fields such as taxation and foreign policy with a system of majority voting.

This is precisely what German chancellor Olaf Scholz proposed in a speech last year at Charles University in



Prague. He correctly pointed out that, as enlargement proceeded, the risk would grow that one country could use its veto to block a common policy. If, however, the EU decided to stick with majority voting, various groups of countries might choose to move ahead on their own in different policy areas.

"It would be a confusing tangle — and an invitation to all those who want to bet against a united geopolitical Europe and play us off against each other," Scholz observed.

It is a strong argument but not everyone likes it. Mateusz Morawiecki, Poland's prime minister, told an audience at Germany's University of Heidelberg in March that the EU's responses to the debt crisis and pandemic each exposed "the limits of supranational

Enlargement will require far-reaching changes to the bloc's institutions, policies and financial arrangements

governance in Europe". Expanding on his implicit criticism of Scholz's proposals, Morawiecki added: "In Europe, nothing will safeguard the freedom of nations, their culture, their social, economic, political and military security better than nation states. Other systems are illusory or utopian."

It is ironic that Poland, a fervent supporter of Ukraine's EU entry, objects to the kind of institutional reforms that might make enlargement workable. But the irony does not end there. Like Bulgaria, Hungary, Romania and Slovakia, Poland wants the EU to extend curbs on Ukrainian grain imports in order to protect domestic farmers.

This dispute suggests how hard it will be for the EU to incorporate Ukraine, one of the world's largest agricultural producers but also one of Europe's poorest countries even before the war. Without extensive reform of the EU's Common Agricultural Policy and regional aid schemes, Ukraine would have an enormous claim on the EU budget — some 65 per cent of which goes to these two spending programmes.

Other candidate countries, admittedly smaller than Ukraine, would also expect access to the EU's largesse. Yet budgetary reform on the scale needed to pay for enlargement would mean less for many states in central and eastern Europe that have received tens of billions of euros since joining the EU from 2004 onwards.

Are political parties and voters ready for such concessions in the name of a safer Europe? Let us not forget that another obstacle in Ukraine's path is Hungary's allegation that western Ukraine's ethnic Hungarian minority suffers mistreatment.

The EU, anxious to reward Ukraine for its courageous resistance to Russian aggression, can and must press on with enlargement. Ukraine and others should be given benefits, such as some access to EU funds and a voice in policy-making, even before gaining full membership. Even so, enlargement promises to be the most difficult task in the EU's almost 70-year history.

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AI entering the dating pool is a bleak prospect

TECHNOLOGY

Elaine Moore



Terrible news from the world of online dating. As if a parade of dubious romantic prospects and dead-end chats weren't bad enough, artificial intelligence has dipped its toe into the dating pool.

Eleven years ago, Tinder helped to turn dating into a series of quick-fire interactions on the internet. But for some jaded users, even writing "Hi" to a romantic prospect is now too much effort. Tech start-ups such as Rizz and YourMove AI are gaining a foothold in the sector by offering AI assistance in creating witty opening lines and appealing profiles.

Meeting strangers on the internet is

by nature a random affair. Artificial chat is at least a less sinister way to help that process along than asking users to swab the insides of their mouth, as DNA-dating app Pheramor once did. But a proliferation of AI-assisted conversations suggests that eventually dating apps will simply be full of computers trying to woo other computers.

One start-up even offers the chance to watch this exact premise unfold. Teaser AI asks users questions about themselves and their personalities and then crafts AI-generated chat that is designed to mimic them. When individuals match, they can sit back and watch as their chatbots try to chat each other up.

The companies behind the biggest dating apps are following these developments with great interest. Bumble claims that AI is improving matches. Chief executive Whitney Wolfe Herd has also said that AI might be used to simplify the process of creating an online dating profile, helping people to become more confident. Match, which owns Tinder and OkCupid, notes that

Tinder already uses AI to moderate photos (a bid to keep the site respectable). Now it wants to see if it can help with profile creations. Generative AI could ease online dating "fatigue", said Match chief executive Bernard Kim in May. He argues that having an AI assistant at hand could help to tackle the

Computer-enhanced seduction may turn out to be no more sophisticated than the human kind

scourge of modern dating that is ghosting — ie someone abruptly terminating all contact without warning.

But daters who need AI to remind them to end a conversation may not bother to take the advice. Plus, already fragile ties between strangers will fracture further if one or both suspect that they are not engaging with a real person. Ghosting would become even more

common. Undeterred, online tech magazine Wired made the bold claim this year that AI would make dating more fun by serving up pithy icebreakers. It claimed any opposition was the result of tedious cynicism. Yet even the pithiest of opening lines loses value once you know that it didn't come from a real person. Journalist Nancy Jo Sales, who once wrote a book about her online dating exploits, points out that AI eliminates the entire point of dating, which is supposed to be about getting to know another person.

There is also the possibility that the technology will supercharge the problem of fake accounts. If real users are adding AI-generated chat then bots will become more difficult to identify.

This is something that dating apps and their users are both very sensitive about. Putting off users is a gamble that these apps cannot afford to take. The number of paying users at Tinder have flatlined. Parent company Match Group's share price has fallen by more than a third in the past 12 months. Rival

dating app company Bumble, which listed on markets in 2021 at \$43 per share, now trades at just over \$18.

It's not as if users of other forms of social media have shown much interest in chatting with AI, either. After Snapchat added an AI chatbot called My AI, users were so cross that they posted multiple negative reviews on Apple's App Store. "Either make your new AI experiment bearable to speak to, or remove it from the top of my friends list," wrote one.

Meta's suggestion that AI personas can help its users in messaging apps WhatsApp and Messenger has also received little positive feedback.

In the end, AI-enhanced seduction may turn out to be no more sophisticated than the human kind. The test will come when the conversation moves beyond the app. In the real world, it will quickly become apparent who was blessed with genuine charm and who was flirting with a little help from AI all along.

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Carbon capture: injection election

Will it be a case of third time's a charm for carbon capture and storage in the UK? Rishi Sunak has now identified four CCS projects he hopes will be built this decade. This will bolster investor confidence in a fledgling industry that has suffered many false starts over the past 16 years. Previous administrations cancelled CCS funding competitions in 2015 and 2011.

Energy groups, including Harbour Energy, Shell and BP, have interests in the two projects named by the prime minister yesterday. These were the Acorn scheme in Scotland, led by Macquarie-backed Storegga, and the Harbour Energy-led Viking scheme in England's Humber region. The UK picked two other projects, in England's north-west and north-east, in 2021.

Jefferies estimates that globally CCS could develop into a \$600bn ebtda industry if net zero goals are achieved. For oil and gas companies, repurposing pipelines and depleted reservoirs to transport and store CO₂ emitted by power plants and heavy industry is attractive. But more transparency is needed on financing models and capital costs first.

CCS is yet to play a significant role in the equity story of oil and gas groups such as Harbour, even though it has interests in both the Acorn and Viking schemes. Investors await more clarity on revenue streams.

The attractiveness of CCS for investors will depend on allowed returns under a regulated asset base financing model. The RAB model is used to finance UK infrastructure such as energy networks and airport terminals, and is well understood. Nevertheless, CCS is uncharted territory. Formal negotiations with UK officials are yet to commence.

Capital costs are also murky. The overall cost of the Viking project is estimated at £7bn but that includes sums expected to be invested by emitters. Harbour and its junior partner in Viking, BP, are yet to disclose the costs of the CO₂ transport and storage, although they are likely to be a minority share of the overall sum.

Companies such as Essar are in talks with UK officials over separate funding models that will incentivise them to invest in technologies to capture CO₂.

Those also need to conclude swiftly to persuade investors to back transport and storage schemes. Planning permission must be secured too.

CCS is finally gaining momentum in the UK but many hurdles remain.

Legal services: laying down the law

In most walks of life, take-home pay of some £2mn would be hailed as an unequivocal success. Not so amid the UK's "magic circle" law firms. Clifford Chance, Allen & Overy and Linklaters and Freshfields have reported stalling or declining profits per partner. Gazing into a crystal ball offers little in the way of relief.

The problem, for the UK's elite law firms, is that they have been forced to jack up salaries and offer perks to stop ambitious US competitors from poaching their staff. That has loaded up their cost base, just as they headed into a dealmaking slump.

To be fair, elite law firms do not just work on M&A transactions. They try to be a one-stop shop for their clients' legal needs. But advising on successful transactions is more profitable than most work. The \$90mn that Wachtell, Lipton, Rosen and Katz charged Twitter, which is now being contested by Elon Musk, is a case in point.

The cyclical dearth of transactions helps explain the squeeze on pre-tax profits, which fell marginally at Linklaters, A&O and Clifford Chance. But the bigger issue, for the UK's magic circle, is that US behemoths such as Kirkland & Ellis or Skadden Arps are stealing their lunch.

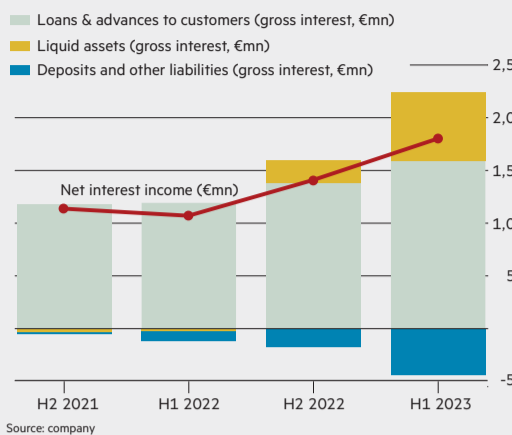
Top US firms are structurally more profitable. They make pots of money on their home turf — the world's largest capital market and a litigious one to boot. On top of that, they get to tag along when key corporate or private equity clients snap up European companies. In a UK ranking of revenue per lawyer, US firms occupy the first five spots, according to Law.com's recent international ranking.

That means they can afford to pay people more. At top US firms, partners often take home more than twice what magic circle partners make. Starting salaries, too, used to be much higher — although the UK has recently had to catch up. That is going to stoke the fire

Bank of Ireland: beta cheater

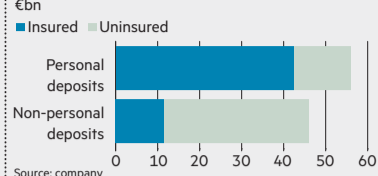
Large customer deposits are boosting earnings at Ireland's biggest bank. It is paying little in the way of interest to savers, while deposits sitting with the European Central Bank are generating strong income. Shares have outperformed, with windfall shareholder returns expected.

Bank of Ireland net interest income progression



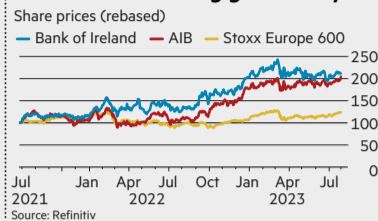
Source: company

Bank of Ireland deposits



Source: company

Irish banks made big gains last year



Source: Refinitiv

Higher interest rates and reduced competition are a potent mix in the banking sector. Witness the tripling of the Bank of Ireland's pre-tax profits in the first half, when returns on tangible equity hit 18.5 per cent.

There are few signs of weakness in the loan book, with earnings supported by a strong economy and favourable demographic trends. Why, then, are its shares trading below their March peak?

While the market forgives, it rarely forgets. Bank investors remain a cautious clique following US regional bank blow-ups and Credit Suisse's failure earlier this year. Ireland has made huge progress dealing with bad debts and tightening lending standards since the financial crisis.

of cost inflation at UK law firms — keeping profits under pressure even when boom times return.

AI: pricing SaaS services

Forecasts for generative artificial intelligence disruption are hampered by the lack of clarity around pricing. AI excitement has lifted software-as-a-service stocks from last year's slump. But how can AI be a multitrillion-dollar market if customers pay little to access AI-enhanced services?

When Salesforce launched AI Cloud in June, it did not raise rates. Box does not charge for AI services. Microsoft's bet on start-up OpenAI has lifted its

share price to a record high. So far, however, the sharp rise in share prices has not corresponded with a jump in AI-driven sales and profits.

For software companies adding AI capabilities, there are two options: employ a freemium model and price services at low rates to encourage high take-up, or charge premium rates that reflect the costs. AI hype suggests the first strategy is unnecessary. But how should premium rates be fixed?

GitHub priced its AI Copilot services at \$19 a month per person for businesses. Microsoft went further, opting to charge an extra \$30 a person per month. This means the premium service is twice as expensive as the cheapest version of Microsoft 365. It is a fair starting point. If a fifth of Microsoft's Office 356 enterprise users

with the ECB, with the bulk earning the 3.75 per cent ECB deposit rate.

Interest on these liquid assets, which also include bond holdings, totalled €648mn in the first half, from €210mn in the second half of last year. Strip out this effect and net interest income is in essence flat over one year. As the ECB ramps up its inflation fight it has already tweaked what it pays banks on minimum reserves. Further tightening is possible.

Some investors will favour Bank of Ireland because it is expected to distribute about 10 per cent of the market value in dividends and buybacks. Risks, though, are now weighted to the downside. That makes shareholders reluctant to bite.

opt to pay for Copilot, Mizuho estimates an annual \$9bn revenue rise, equal to an extra 3 per cent.

This sort of increase is welcome, if not transformative. Microsoft's new Office software with AI features gives users the chance to create PowerPoint presentations more easily and parse documents quickly. The challenge is convincing customers that AI is not just a productivity enhancement but an essential service.

If companies succeed in doing that, there is one further danger to consider: AI services require high compute costs and are expensive to provide. Raising per person subscription rates means higher recurring revenue. But if customers use AI tools more than expected, then charging a flat rate will weigh on future margins.

Johnson & Johnson: dry powder

Johnson & Johnson is a very valuable company, notwithstanding its efforts to convince US federal judges of the contrary. Late on Friday, a New Jersey bankruptcy court ruled that the big pharma company could not pursue a bankruptcy deal with tens of thousands of consumers who claim its talcum powder caused serious illness.

The court said a financially distressed to avail itself of bankruptcy". Yesterday, J&J shares fell about 4 per cent, or \$17bn of value, on fears litigation could go on for years.

Alleged victims now will have to rely on the broader US court system to potentially get settlements. The bankruptcy court acknowledged this process was slow and perhaps more inefficient than a single global deal struck in bankruptcy. Big companies, including the likes of 3M, have tried to use US bankruptcy law as a way to quickly resolve so-called mass torts.

The Friday bankruptcy dismissal was a second attempt by the J&J subsidiary known as LTL to satisfy the courts bankruptcy was appropriate. A previous 2023 ruling had said that LTL was insufficiently financially distressed to belong in bankruptcy court because it had secured funding from its parent J&J and had its own assets.

With some more asset shuffling, along with a raised \$8.9bn settlement offer and agreements with thousands of victims, J&J tried again. But the court said that, even this time, LTL had far too much in the bank for a bankruptcy filing. It had access to perhaps \$30bn in resources.

J&J and other big companies say they are not trying to shirk responsibilities. The particular powers of the bankruptcy court make for a cleaner resolution for all sides, they argue.

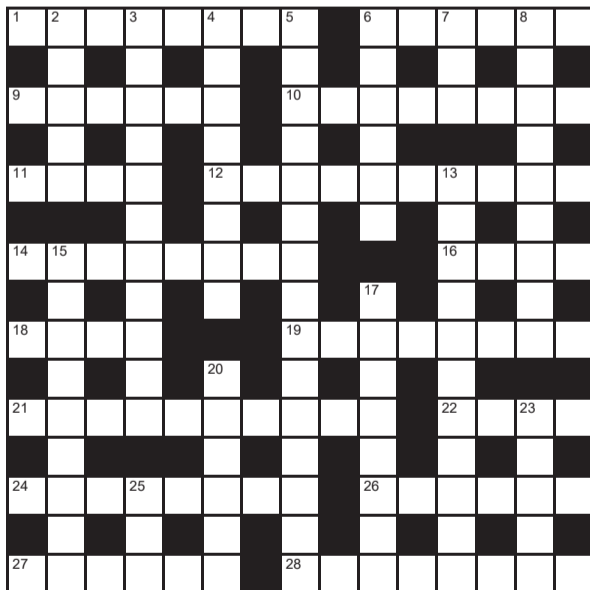
US courts are not impressed with their arguments. But when ad hoc litigation proves to be disappointing, US jurisprudence will probably need to be reformed.

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ACROSS

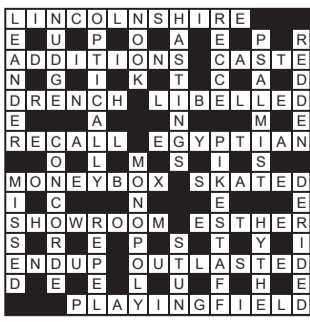
- Pedant needs adhesive label edge hidden (8)
- Troubles the Financial Times to take a wrong step (6)
- Laid back about S&M being horrible (6)
- Society values philosopher (8)
- In Paris, it's OK to be bubbly (4)
- Meant to conceal criminal act and got involved (10)
- Too much God in prayer (8)
- He's into cooking fancy starters (4)
- Flirtation on the phone is an indicator (4)
- Many an egg is not scrambled — cheers! (8)
- Ultimate solution on vacation to change at the end of the eleventh hour? (4,6)
- 22/25 Function about university level (4,3)
- Not aware of Signor Antonio (8)
- Believer is first to follow article (6)
- Put an end to drink (6)
- Little money in bank of late (8)

DOWN

- Wild animal heard in forest (5)
- Say something about role division (11)
- Sweet medicine swallowed up in some water (8)
- Lose Iraq pursuit badly and it speaks for itself (3,4,8)
- See 7
- 7/6 Marine creature lookin' to eat you ultimately (3,6)
- Name of 7 where Athene, age questionable, originated (3,6)
- Read an edition about sound of mathematician (11)
- Lacking energy having crushed the garlic (9)
- Grandma joke is crude to begin with (8)
- Capital of Kashmir regularly dry perhaps (6)
- Stand inside to take a selfie (5)
- See 22 Across*

JOTTER PAD

Solution 17,482



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